

Scoping	Value Chain	VC Upstream Raw material production			VC Upstream Raw material processing			VC Upstream (Product manufacturing) factories	Own operations	VC Downstream (sales • disposal)
	Raw materials × Process	Synthetic raw materials × Primary foam production	Natural leather × Cattle rearing	Cotton × Cotton production	Synthetic raw materials × Spinning and processing	Cotton × Spinning and processing	Recycled paper × Recycled pulp production	Natural leather × Tanning	All raw materials	
	Procurement volume	Large	Small	Small	Large	Small	Medium	Small		
	Policy	Analysis target							Excluded from analysis	
<i>Refer to Scoping section for details</i>										
Locate	Priority areas*	Thailand Malaysia Indonesia Taiwan Vietnam	Brasil USA	Pakistan Australia Sri Lanka Vietnam	Indonesia Taiwan Vietnam China	Pakistan Australia Sri Lanka Vietnam	Vietnam	Environmental impact below threshold during LWG certification	Excluded from analysis	
<i>Refer to Locate section for details</i>										
Evaluate	Dependency & Impact	(Impact) Water pollution • Soil pollution	(Dependency) Deforestation	(Dependency) Water supply	(Impact) Water pollution • Spoil pollution	(Impact) Water usage Water pollution • Spoil pollution	No material dependencies or significant environmental impacts	Excluded from analysis		
Assess	Transition & Physical risks	(Transition) Decline in ASICS's brand reputation leading to reduced sales	(Transition) Increased costs from fines, compliance requirements, and switching costs to compliant suppliers	(Physical) Increased raw material costs due to reduced cotton production caused by declining water supply	(Transition) Decline in ASICS's brand reputation leading to reduced sales	(Transition) Decline in ASICS's brand reputation leading to reduced sales	Excluded from analysis			
	Opportunity	Reducing environmental impacts in areas surrounding primary manufacturing sites by switching to raw materials with lower nature-related impacts.	• Promoting initiatives to restore degraded ecosystems, leading to forest recovery and reduced penalty costs • Reducing supplier switching costs	Ensuring sustainable sourcing of natural cotton through the use of certified materials with lower environmental impact	Reducing environmental impacts in areas surrounding spinning and processing factories by switching to raw materials with lower nature-related impacts	Reducing environmental impact around supplier spinning and finishing facilities by promoting nature-friendly practices				Excluded from analysis
<i>Refer to Evaluate & Assess section for details</i>										

*Based on secondary data; does not indicate use of raw materials from those countries.