CONSOLIDATED
FINANCIAL SUMMARY
FOR THE FISCAL
FIRST QUARTER ENDED
MARCH 31,2022

ASICS CORPORATION MAY 11, 2022



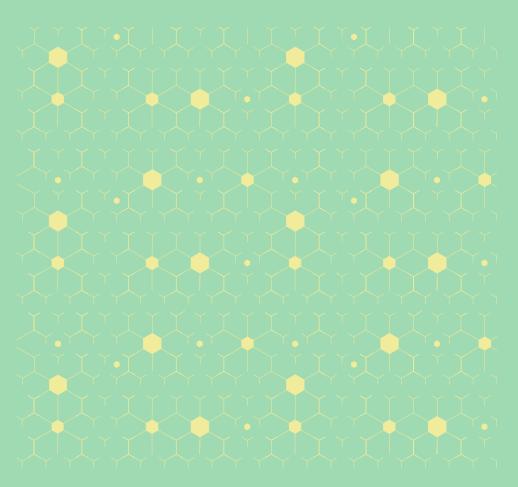
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#### **DISCLAIMER**

Cautionary Statement with Respect to DISCLAIMER Forward-Looking Statements

Statements made in this presentation with respect to our current plans, forecasts, strategies, beliefs and other statements that are not historical facts are forward-looking statements about future performance. These forward-looking statements are based on management's assumptions and beliefs in light of the information currently available to it. Therefore, please refrain from relying solely on these earnings forecasts. Please note that actual results may differ significantly from these forecasts due to various risks and uncertainties. Risks and uncertainties that could affect actual results include, but are not limited to, the economic situation surrounding our business, various competitive pressures, related laws and regulations, and fluctuations in exchange rates. However, factors that could affect business performance are not limited to the above.





### **KEY POINTS OF CONSOLIDATED RESULTS FOR FY2022 Q1**

- ✓ Production impacted by the spread of COVID-19 in last year, a shortage of products in this Q1 has been already factored into the plan. Despite the logistics disruption in various regions and the impact of lockdown in Shanghai and other areas, Net sales (105.3 billion yen) remained at the same level as the same period of last year. However, Net sales exceeded our plan.
- ✓ Despite higher logistics costs, gross profit ratio remained the same level as in the same period of last year at 49.9% due to increase in selling prices, discounts control and improvement of channel mix.
- ✓ Operating income (10.0 billion yen) significantly exceeded the plan. Operating income increased even compared to 2019 (before COVID-19).
- ✓ P.Run sales increased by double-digits in North America, Greater China and Oceania and exceeded our plan, despite production impact of factory operations.
- ✓ OT sales decreased in Greater China which had a significant impact on lockdown in Shanghai and other areas, but sales increased more than double in Southeast and South Asia, the second largest growth market after China.
- ✓ OneASICS membership increased to about 5.8 million. As for the race registration, the number of races managed globally by ASICS has been increased from 540 of FY21 Q1 to 722 of FY2022 Q1 partially due to contribution by an Australian race registration company called Register Now, which ASICS acquired last year.

#### **IMPACT OF COVID-19**

Production and logistics

- ✓ Exceed the production level as before pandemic overall, even though the operation of some factories in Vietnam were reduced.
- ✓ Depending on the impact of the container shortage and lockdown, there is still a possibility to continue the logistic disruption.

Own retail stores

- ✓ All regions except China: Operating at all stores (some are short-time operations).
- China: Temporary closures at stores such as Shanghai, which accounted for about 40% of own retail sales.

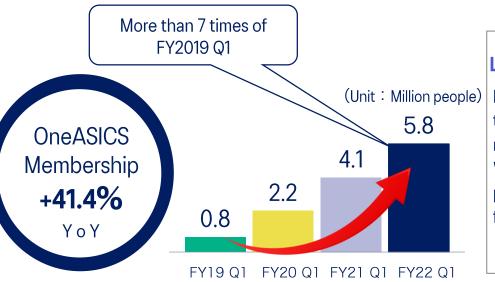
Sales

Maintained strong performance mainly in P.Run due to heightened healthconsciousness.



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- ✓ Continue to focus on acquiring OneASICS membership, leading to expansion of sales and customers.
- ✓ As a personalized service, implemented the 3<sup>rd</sup> program specializing in Triathlon.

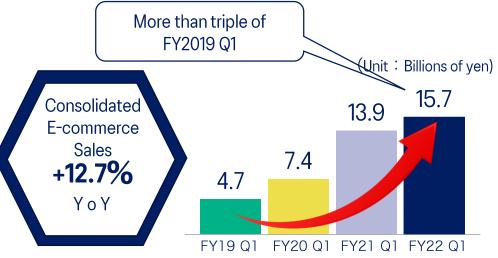


#### **Launched ASICS Premium Triathlon Program**

Launched a third Premium Program specializing in triathlon in March 2022 following the first premium running program and the second running program.

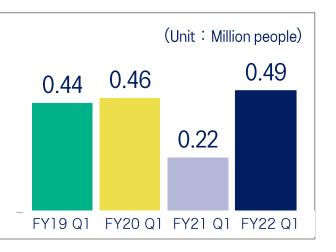
We are still considering the development of personalized services that meet customers' needs in the future.





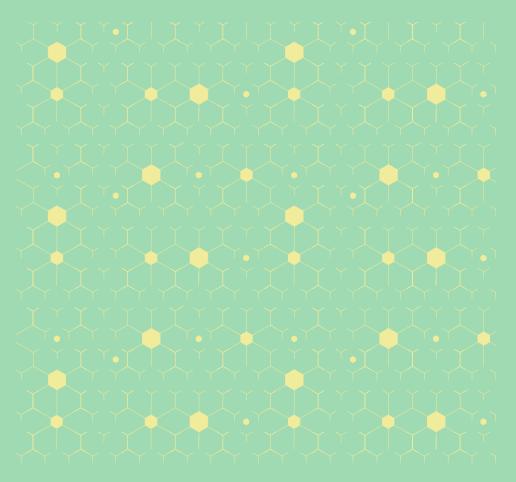
#### Race Roster participants increased

The number of participants in races managed by Race Roster in FY22 Q1 has increased more than double from FY21 Q1, even exceeding that of FY20 Q1. We will hurry to build a running ecosystem with the aim of further increasing the number of participants in the future.



# 1. CONSOLIDATED RESULTS

- ✓ Overview of FY2022Q1 Financial Results
- ✓ Consolidated Financial Results Highlights
- ✓ Status of S.G.& A. expenses at the Q1





### Net sales

YoY: -1.2 billion, -1.1% (On a currency neutral basis -6.6 billion, -6.2%)

- ◆ Production impacted by the spread of COVID-19 in last year, a shortage of products in this Q1 has been already factored into the plan. Despite the logistics disruption in various regions and the impact of lockdown in Shanghai and other areas, Net sales (105.3 billion yen) remained at the same level as the same period of last year. However, Net sales exceeded our plan.
- ✓ P.Run sales increased by double-digits in North America, Greater China and Oceania and exceeded our plan, despite production impact of factory operations.
- ✓ OT sales decreased in Greater China which had a significant impact on lockdown in Shanghai and other areas, but sales increased more than double in Southeast and South Asia, the second largest growth market after China.

# **Operating income**

YoY: -4.6 billion, -31.1% (On a currency neutral basis -5.1 billion, -34.7%)

- Operating income (10.0 billion yen) significantly exceeded the plan. Operating income increased even compared to 2019 (before COVID-19).
- ✓ Despite higher logistics costs, gross profit ratio remained the same level as in the same period of last year at 49.9% due to increase in selling prices, discounts control and improvement of channel mix.

### **Net income**

YoY: -1.7 billion, -16.8% (On a currency neutral basis -2.2 billion, -21.6%)



# **CONSOLIDATED FINANCIAL RESULTS HIGHLIGHTS**

(Unit: Billions of yen)

	2021 Actual (FY21 Q1) Results	2022 Actual (FY22 Q1) Results	vs LY Upper: Y o Y Lower: Y o Y ratio
Net sales	106.5	105.3	-1.2 -1.1%
Gross profit	53.1	52.6	-0.5 -1.1%
Gross profit ratio	49.9%	49.9%	+0.0ppt
S.G.& A. expenses	38.5	42.6	+4.1 +10.3%
S.G.& A. expenses ratio	36.2%	40.4%	+4.2ppt
Personnel expenses	13.3	15.1	+1.8 +13.5%
Advertising expenses	5.5	5.5	+0.0 +0.9%
Advertising expenses ratio	5.2%	5.3%	+0.1ppt
Rent expenses	2.9	2.8	-0.1 -1.4%
Depreciation and amortization	2.9	3.5	+0.6 +23.5%
Other expenses	13.9	15.7	+1.8 +12.9%
Operating income	14.6	10.0	-4.6 -31.1%
Operating income ratio	13.7%	9.5%	-4.2ppt
Ordinary income	14.7	11.0	-3.7 -25.3%
Extraordinary gain/loss	-0.5	-0.0	+0.5
Profit attributable to owners of parent	10.4	8.7	-1.7 -16.8%

	FY21 Q1	FY22 Q1	YoY	Y o Y ratio
Overseas sales	81.5	86.4	+4.9	+5.9%
Overseas sales ratio	76.6%	82.0%	-	+5.4ppt

Foreign exchange impact	+5.4	
Consolidated sales on a currency neutral basis	-6.6	-6.2%

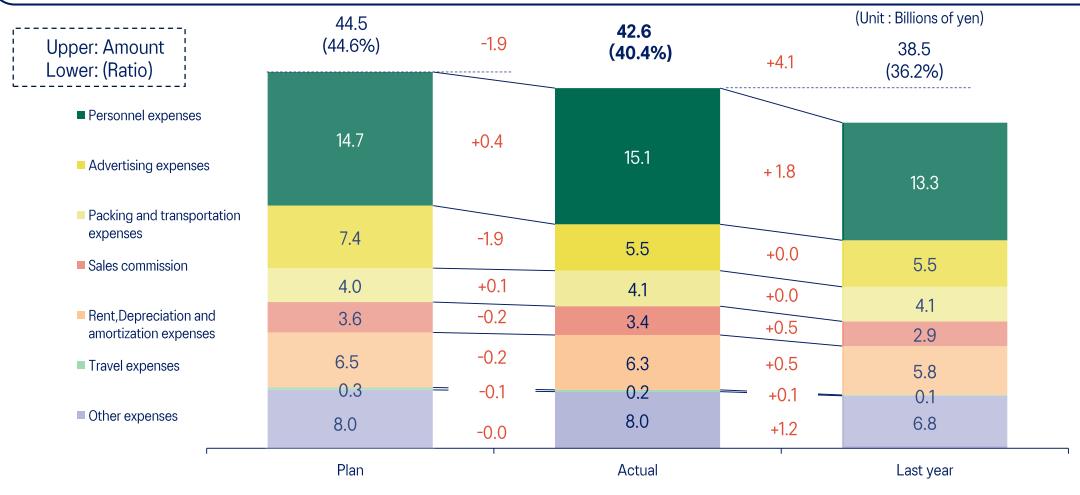
<Reference: Average exchange rate (yen)>

	Q1 (Jan - Mar)				
	FY21	FY22			
USD	106.15	117.01			
EUR	128.04	131.42			
RMB	16.32	18.43			



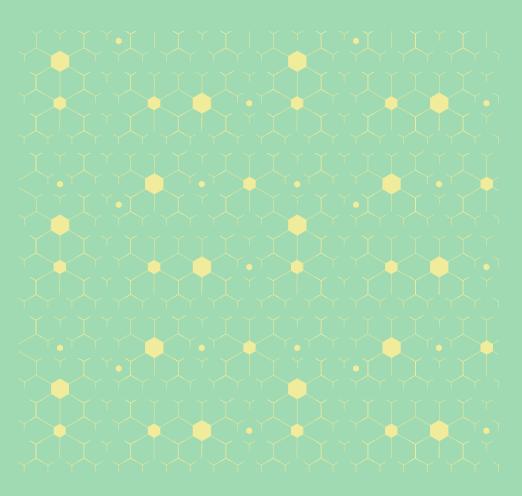
### STATUS OF S.G.& A. EXPENSES AT THE Q1

- ✓ Reduced by 1.9 billion yen from the plan due to the reduction of advertising expenses (-1.9) for the change in the timing of product launches due to logistics disruption.
- Increased by 4.1 billion yen from last year due to the increase of personnel expenses as a result of digital-investment (+0.7), reclassification from S.G.&A. expenses to extraordinary loss last year (+0.2) and the impact of exchange rates (+0.6), and the increase of sales commission with E-commerce growth (+0.2) and the impact of exchange rates (+0.3), also the increase of rent, depreciation and amortization for reclassification from S.G.&A. expenses to extraordinary loss last year(+0.3) and the impact of exchange rate (+0.2).



# 2. CONSOLIDATED BUSINESS RESULTS BY CATEGORY

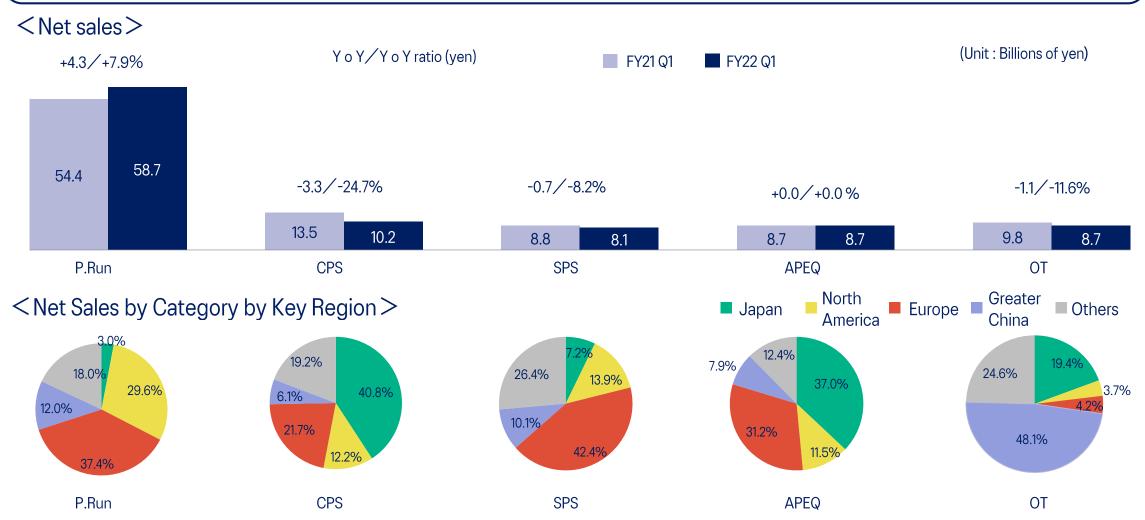
- ✓ Consolidated Net Sales by Category
- ✓ Financial Results by Category





#### **CONSOLIDATED NET SALES BY CATEGORY**

- ✓ P.Run increased from FY21 Q1 and the plan. We anticipated a shortage of products by COVID-19 last year (the operation of factories in Vietnam were suspended from mid-July to October), therefore the concentration of limited production capacity was executed into P.Run.
- ✓ CPS and SPS decreased due to the concentration into P.Run and continued expansion of logistics turmoil.
- ✓ OT with large sales composition in Greater China also decreased due to lockdown in Shanghai.



# **CATEGORY PROFIT CHART (VS. LAST YEAR)**

- ✓ Net sales increased, mainly with P.Run and APEQ.
- ✓ Corporate expense increased due to the impact of foreign exchange rates.

(Unit: Billions of yen)

	P.Run	CPS	SPS	APEQ	ОТ	Others	TTL		
Net sales	58.7 (+4.3)	10.2 (-3.3)	8.1 (-0.7)	8.7 (+0.0)	8.7 (-1.1)	10.9 (-0.4)	105.3 (-1.2)		
Category profit	13.2 (-1.1)	1.5 (-1.5)	1.3 (-0.3)	0.1 (-0.4)	1.8 (-0.2)				
Corporate expense (Non related to category)									
Consolidated Operating income							10.0 (-4.6)		

Figures in parentheses are year-on-year changes.



# **PERFORMANCE RUNNING (P.RUN)**



METASPEED SKY+

<q1 results=""></q1>					<net by="" k<="" sales="" th=""><th>ey region&gt;</th><th>(L</th><th>Jnit: Billions of yen)</th></net>	ey region>	(L	Jnit: Billions of yen)
	FY21 Q1	FY22 Q1	Year Y o Y	on year Y o Y ratio	Y o Y ratio on a currency Y o Y/Y o Y ra		-2.3% +0.1/+0.2%	■ FY21 Q1 ■ FY22 Q1
Net sales	54.4	58.7	+4.3	+7.9%		+2.2/+14.1%	21.9 22.0	
On a currency neutral basis		54.9	+0.5	+1.1%	- -1.2/-42.3%	15.2		+4.9% +1.1/+18.0%
Category profit	14.3	13.2	-1.1	-7.5%				5.9 7.0
Category profit ratio	26.4%	22.6%	-	-3.8ppt	2.9 1.7			
※Numerical values exclude the impact of te	emporary events.				Japan	North America	Europe	Greater China

#### Net sales

- Net sales increased and was positive compared to the plan although supply shortages due to the suspension of factory operations and supply chain disruptions.
- Double-digit growth in North America, Greater China, Oceania and South America, etc. SESA, which is growth markets, recorded high growth of +32.2%.
- Prioritized to distribute leading product GEL-KAYANO and focused products such as METASPEED and MAGIC SPEED to maximize sales and profits.

#### Category profit

- Category profit decreased due to decline in gross profit ratio and marketing investment in Marathon (Tokyo, LA, etc). However, positive compared to the plan.
- Gross profit ratio dropped to 47.0% (-1.5ppt). Changed price for key products in North America and improved the channel mix shifting to DTC in response to rising of manufacturing-related costs and the delayed launch of new products.

- "META: Time: Trials", the race event sponsored by ASICS, was held in Malaga, Spain on April 24. Our contract athletes wore a new series of METASPEED+ and achieved 4 new national records and 27 personal bests. METASPEED+ is scheduled to be launched in June.
- In order to improve profitability, plan to change appropriate pricing and a further review of the product lineups.

# **CORE PERFORMANCE SPORTS (CPS)**



<q1 results=""></q1>						<net by="" key="" region="" sales=""></net>		
	FY21 Q1	FY22 Q1	Year on year Y o Y Y o Y ratio		-3.2/-43.4% Y o Y ratio on a currency neutral base 7.3 Y o Y/Y o Y ratio		Y o Y ratio on a currency neutral basis Y o Y/Y o Y ratio	
Net sales	13.5	10.2	-3.3	-24.7%			-8.0%	■ FY22 Q1
On a currency neutral basis		9.9	-3.6	-27.2%	4.1	+10.8% +0.2/+22.2%	-0.1/-5.6%	-19.5%
Category profit	3.0	1.5	-1.5	-49.6%		1.0 1.2	2.3 2.2	-0.0/-9.8%
Category profit ratio	22.5%	15.1%	-	-7.4ppt		1.0		0.6 0.6
*Numerical values exclude the impact of te	mporary events.				Japan	North America	Europe	Greater China

#### Net sales

- Sales of various new products have been shifted after Q2 due to the concentration of limited production capacity into P.Run. Net sales missed by 7% compared to the plan.
- Tennis shoes performed well and expanded to No. 2 in market share in North America.

#### Category profit

- Category profit decreased mainly due to sales decline in Japan. However, positive compared to the plan.
- Gross profit ratio rose to 45.6%, the same level as last year.

- Making maximum use of contracted tennis players such as Iga Swiatek, World rank No. 1 for Women, to promote products in conjunction with major international tennis games.
- Launch various track and field spikes with unified coloring for World Athletics Championship Oregon 22.
- Create new demand by strengthening B to B businesses in working shoes.



(Unit: Billions of yen)

# **SPORTS STYLE (SPS)**



JAPAN S PF

<01	l resul	lts>
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•					,	3 0	-13.6%	
	FV01.01		Year on year <b>FY22 Q1</b>		Y o Y ratio on a currency neutral basis		-0.4/-11.4%	■ FY21 Q1
FY21 Q1		F122 Q1	YoY	Y o Y ratio	Y o Y/Y o Y ratio		3.8	■ FY22 Q1
Net sales	8.8	8.1	-0.7	-8.2%		-23.3%	3.4	
On a currency neutral basis		7.7	-1.1	-12.7%	-	-0.2/-15.5%		-0.5% +0.1/+11.7%
Category profit	1.6	1.3	-0.3	-20.7%	-0.2/-20.1% 0.5	1.3		0.7 0.8
Category profit ratio	19.2%	16.6%	-	-2.6ppt				
※Numerical values exclude the impact of te	emporary events.				Japan	North America	Europe	Greater China

<Net Sales by key region>

#### Net sales

- Net sales decreased compared to last year and missed the plan, due to the concentration of limited production capacity into P.Run and continued expansion of logistic turmoil.
- Double-digit growth in Greater China, SESA and South America.

#### Category profit

- Gross profit ratio improved in Japan, North America and Greater China at 49.1% (+1.4ppt).
- Category profit decreased mainly due to sales decline in Europe and was negative compared to the plan.

- Continue global campaigns by making full use of digital media to accelerate the establishment of a position as a lifestyle brand.
- Flexibly sets launch dates for mainstay products in each region according to delivery status, and plan to raise prices as appropriate.
- Through the skateboarding project, we plan to launch a professional team including riders in Japan and overseas, strengthen product development and marketing measures, and prepare for overseas expansion.



# **APPAREL AND EQUIPMENT (APEQ)**

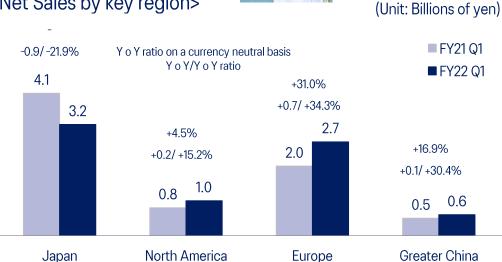
Tennis wear worn by Iga Swiatek (World rank No. 1 for Women)

#### <Q1 results>

	FV01 01	EV22.01	Year	on year
	FY21 Q1	FY22 Q1	YoY	Y o Y ratio
Net sales	8.7	8.7	+0.0	+0.0%
On a currency neutral basis		8.5	-0.2	-3.2%
Category profit	0.5	0.1	-0.4	-69.9%
Category profit ratio	6.7%	2.0%	-	-4.7ppt

\*Numerical values exclude the impact of temporary events

#### <Net Sales by key region>



#### Net sales

Double-digit growth in North America, Europe and Greater China offset the decline in Japan due to the supply shortage affected with suspension of factory operations. Net sales ended in line with the plan.

### Category profit

- Continuing the trend toward improving profitability from last year. Category profit declined however was in line with the plan.
- Gross profit ratio dropped to 43.6% (-1.4ppt) due to the decline in North America and Greater China.

- Full-scale of global expansion and strengthening of marketing activities for strategic product "ACTIBREEZE".
- Expand E-commerce sales through digital channel by strengthening product-information appeal.
- Enhance brand exposure by making maximum use of contracted athletes in World Athletics Championship Oregon 22.



# **ONITSUKA TIGER (OT)**



<u>Moage</u>

<Q1 results>

	FV01 01	EV22.01	Year on year		
	FY21 Q1	FY22 Q1	YoY	Y o Y ratio	
Net sales	9.8	8.7	-1.1	-11.6%	
On a currency neutral basis		8.1	-1.7	-17.9%	
Category profit	2.0	1.8	-0.2	-9.2%	
Category profit ratio	20.7%	21.2%	-	+0.5ppt	



#### Net sales

- Net sales decreased compared to last year and missed the plan, due to the lockdown in Shanghai, which had accounted for more than half of own retail stores sales in China.
- SESA, which are positioned as growth market, increased more than double to 1.4 billion yen.

### Category profit

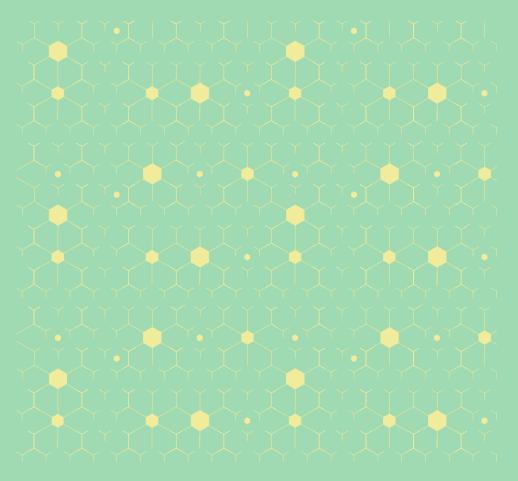
- Category profit decreased mainly due to sales decline in Greater China. However, positive compared to the plan due to revision of S.G.&A. expenses.
- Gross profit ratio rose to 66.0% (+4.1ppt) as a result of focus on DTC business.

- Open new stores at luxury malls in the strategic regions such as SESA.
- Acquisition of new customers such as Gen-Z by expanding the geographical coverage of popular products in specific regions.
- ◆ Strengthen the online purchasing experience including the use of CRM tools.



# 3. CONSOLIDATED BUSINESS RESULTS BY REGION

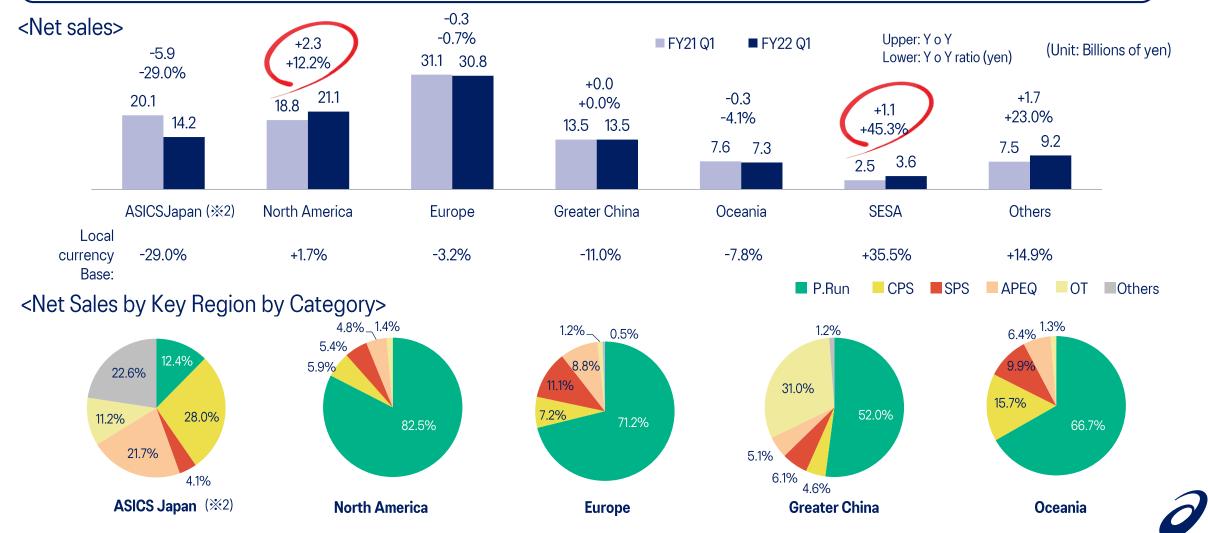
- ✓ Consolidated Net Sales by Region
- ✓ Consolidated Operating income Breakdown by Region
- ✓ Net Sales by Channel
- ✓ Net Sales by Month and Quarter





#### **CONSOLIDATED NET SALES BY REGION**

- ✓ Sales mainly in North America, Southeast and South Asia increased by double-digits.
- ✓ Sales in North America (+10%¾1), Europe (+25%), Greater China (+62%) and Oceania (+63%) increased compared to 2019, before COVID-19.



<sup>\*1</sup> Comparison with actual results excluding internal sales.

<sup>\*2</sup> Japan region includes sales of outside the five main categories that are not available in other regions. Therefore, ASICS Japan is used in this supplemental materials for the purpose of comparability with other regions. Sales in Japan region were 30.4 billion yen and 26.9 billion yen for FY21 Q1 and FY22 Q1 respectively. Details are described in Summary of Consolidated Financial Statements.

#### CONSOLIDATED OPERATING INCOME BREAKDOWN BY REGION

- ✓ Although the factory shutdown was expected, Operating income decreased due to continuously expand of logistics disruption and lockdown in Shanghai and other areas, but Operating income significantly exceeded the plan.
- ✓ Operating income increased compared to 2019, before COVID-19. Operating loss decreased by 0.7 billion yen in North America, and in Europe, Greater China, Oceania, and Southeast and South Asia increased Operating income.

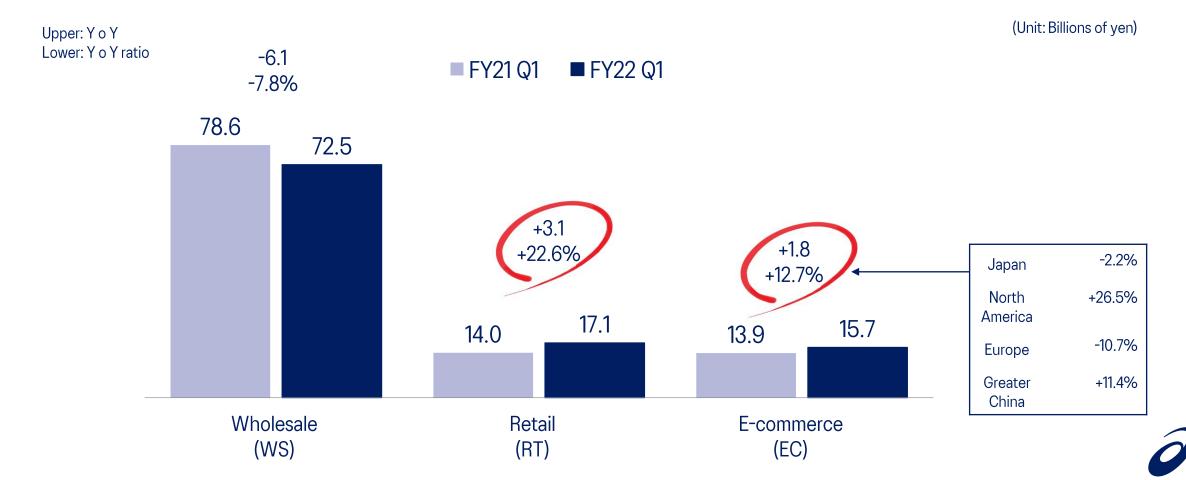
(Unit: Billions of yen)





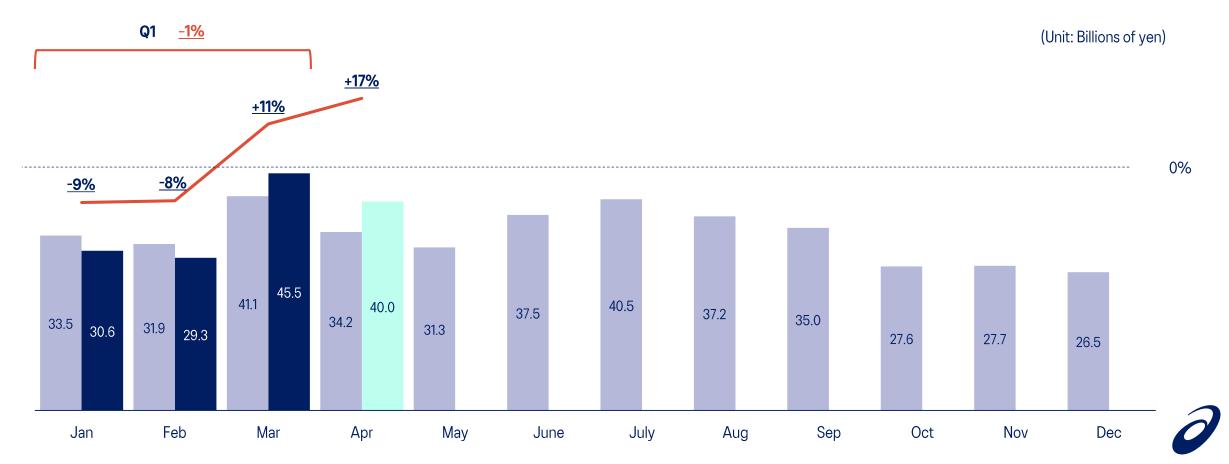
#### **NET SALES BY CHANNEL**

- ✓ Despite lockdown in Shanghai and other areas, retail sales grew by more than 20%. Especially in Europe, sales approximately doubled compared to last year.
- ✓ Gross profit ratio improved in Retail and E-commerce (Retail: +1.9ppt, E-commerce: +0.2ppt).
- ✓ E-commerce sales increased more than threefold compared to 2019, before COVID-19.



### **NET SALES BY MONTH AND QUARTER**

- FY22 Preliminary data
  FY21 FY21%
- ✓ Sales for YTD April is expected to exceed last year and sales in April were the double-digit growth since March while sales in January and February decreased due to logistics disruptions.
- ✓ Sales in April increased by 17%, double-digits in North America and Europe, offset the decrease in Greater China facing lockdown in Shanghai.

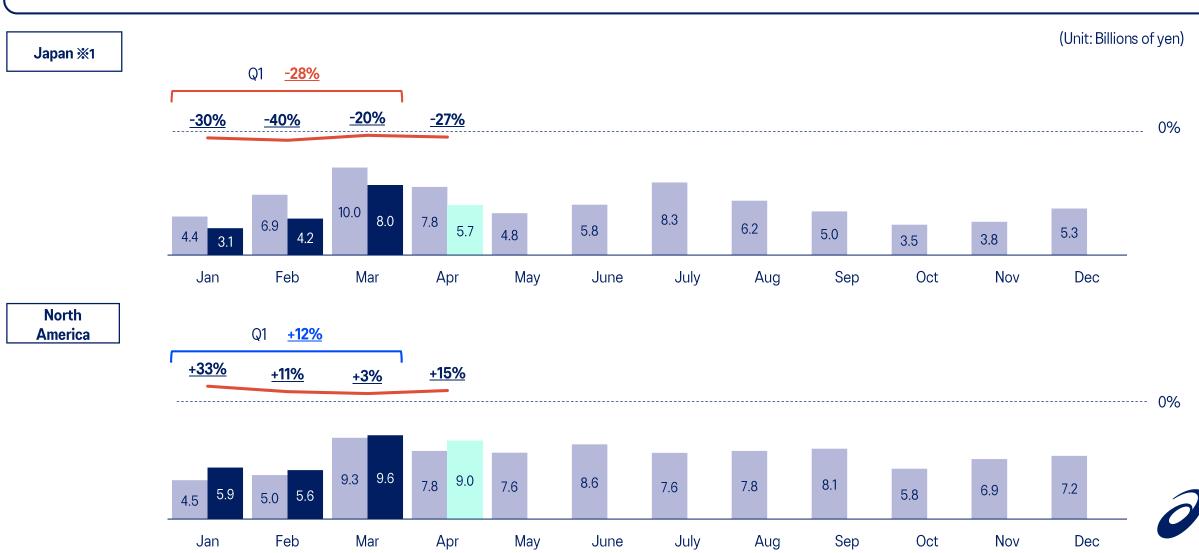


X Sales in April 2022 were based on preliminary data. Therefore there would be different from final data.

### **NET SALES BY MONTH AND QUARTER IN FOUR KEY REGIONS**

■ FY22 ■ FY21 Preliminary dataFY21%

- ✓ Japan: Sales decreased by 27% for the delayed launch of new products after May to continue a shortage of products.
- ✓ North America: Sales in April increased by 15% and positive growth has continued since January despite port delay and logistics disruptions.



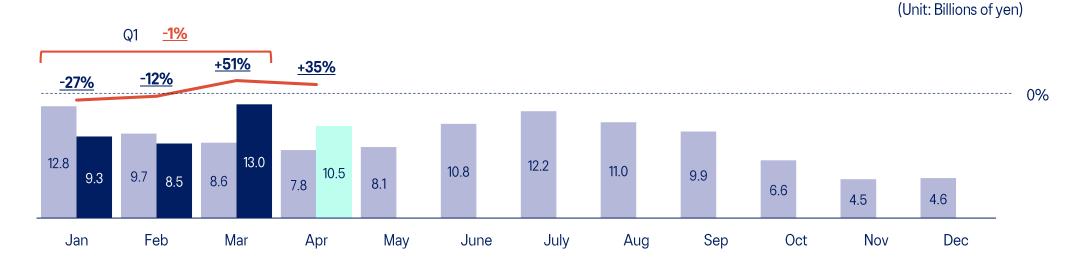
### **NET SALES BY MONTH AND QUARTER IN FOUR KEY REGIONS**

FY22 FY21

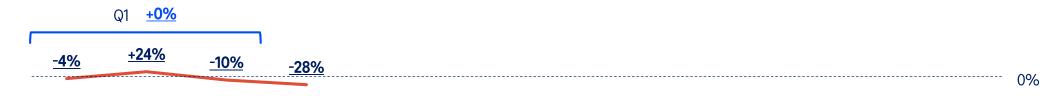
Preliminary data

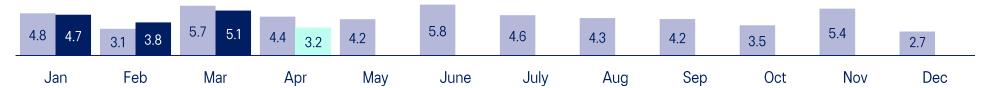
- FY21%
- Europe: Sales in April increased by 35% significantly to turn the positive compared to last year since March, although sales in January and February decreased from last year due to a shortage of products and logistics disruption.
- Greater China: Sales in April decreased by 28% for lockdown in some areas such as Shanghai since March.





#### **Greater China**

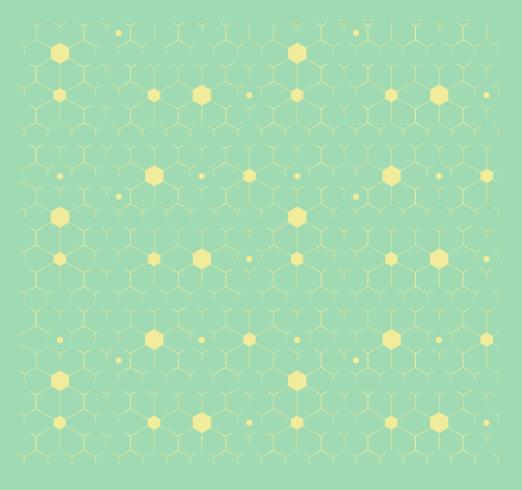






# 4. CONSOLIDATED FINANCIAL POSITION

- ✓ Consolidated Balance Sheets
- ✓ Breakdown of ROA Tree for FY2022 Q1

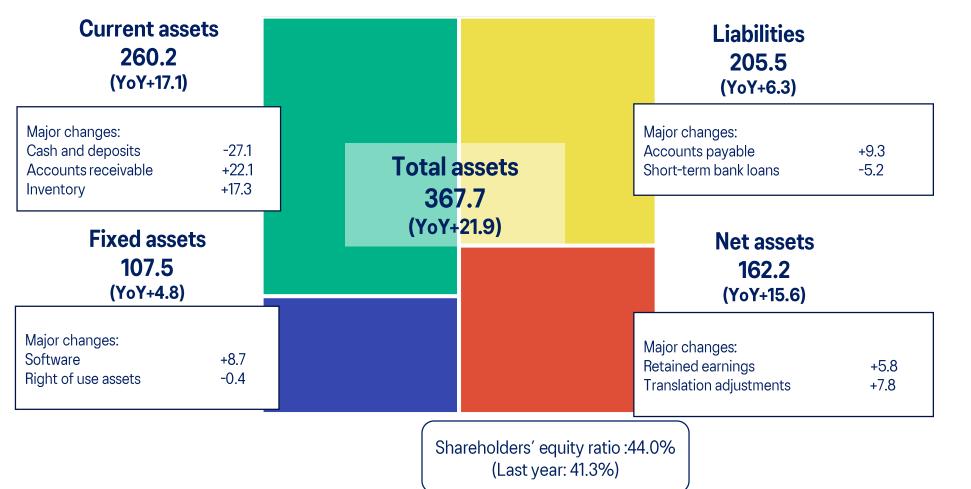




#### **CONSOLIDATED BALANCE SHEET**

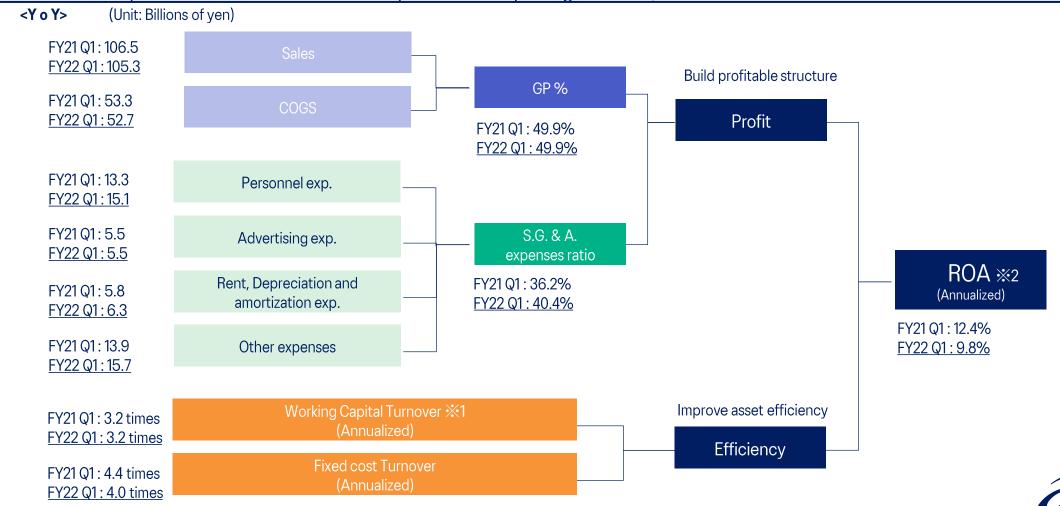
- Cash and deposits decreased due to an increase in working capital caused by an increase in accounts receivable resulting from sales recovery and an increase of inventories in transit due to the logistics disruption.
- ✓ Shareholder's equity ratio improved by 2.7ppt.

(Unit: Billions of yen)



### **BREAKDOWN OF ROA TREE FOR FY2022 Q1**

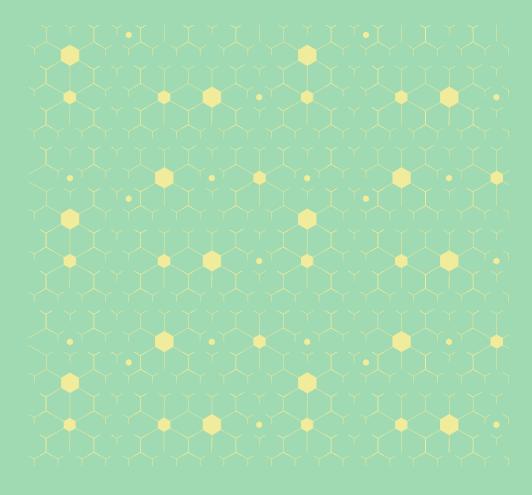
- Gross profit ratio was as the same period of last year through the sales measures focused on profitability and improvement by the channel mix, despite higher logistics costs.
- ✓ With increased S.G.&A. expenses ratio ROA is about 10% by the efficient profit generation, even in a situation.



X1 Working capital turnover is shown instead of current assets turnover because working capital turnover is set as an internal target.

\*2 ROA (Annualized) = Profit attributable to owners of parent for the first quarter ended March 31, 2022

# 5. CONSOLIDATED FORECAST





#### **FY2022 FORECAST**

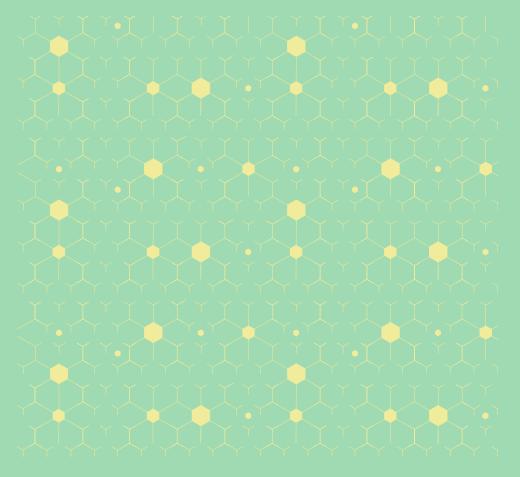
### **X NO CHANGE FROM FEBRUARY 10, 2022**

(Unit: Bi	illions of yen)		FY21 Actual		FY22 Forecast		Ratio of change	
Ne	et sales		404.0		420.0		+3.9	%
Opera <sup>-</sup>	ting income		21.9		23.0		+4.8	%
Operatin	g income ratio		5.4%		5.5%		+0.1ppt	
Ordin	ary income		22.1		22.5		+1.5%	
	ole to owners of parent		9.4		13.5		+43.6	6%
Dividends	Interim	End of year	Full year		Exchange Rate	USD	EUR	RMB
FY21	12.0 yen	12.0 yen	24.0 yen		FY21	109.78 yen	130.06 yen	17.03 yen
FY22	16.0 yen	16.0 yen	32.0 yen		FY22	105.00 yen	125.00 yen	17.00 yen

- ✓ Sales and profits will increase in FY22, mainly in P.Run, although the impact of production disruptions in FY22 Q1.
- ✓ Profitability is expected to improve despite the expected increase in logistics costs and aggressive expansion of marketing investment.
- ✓ Plan to pay a record dividend of 32.0 yen per share in FY22 (+33% from FY21).

# 6. APPENDIX

- ✓ Road to Oregon
- ✓ Sustainability Initiatives
- ✓IR Calendar





- ✓ Introduce ASICS's initiatives toward World Athletics Championship Oregon 22, the largest athletic event this year.
- ✓ Presentation on the breakthroughs of Performance Running and C-PROJECT.





OFFICIAL PARTNER

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Investment day "Road to Oregon"

June 3, 2022

Please be sure to look forward to

Investment day will be held in Japanese

#### **SUSTAINABILITY INITIATIVES**

 Contribute to enabling sound mind, sound body for people all over the world, and to provide them with sustainable environment where they can play sports.

#### <Basic Policies>

- ①Respect human rights in the supply chain
- 2CO2 reduction targets for 2030 (At business sites and supply chain)

BUSINESS 1.5°C OUR ONLY FUTURE

63% reduction (From 2015)

#### **People**

- ✓ Continued partnership with Right To Play, an international NPO. In 2021, we supported programs in the East African region, more than 100 thousand young people participated.
- ✓ ASICS's proprietary Mind Uplifter system is used to conduct Mind Race, a program that measures how the existence or absence of exercise habits cause mental changes.



#### **Planet**

- Recycled materials have been used in more than 95% of the new products in P.Run category launched in the spring and summer of 2022.
- ✓ At LA Marathon 2022, distributed shopping bags recycled from banners, etc. of last year's same event.
- ✓ At EXPO venue of Tokyo Marathon 2021, rolled out sustainability exhibition booths to appeal recycling-oriented initiatives toward runners.





#### **External Recognition etc.**

- ✓ Achieved the highest rating for the third consecutive year in the Supplier Engagement Evaluation by CDP.
   ASICS is 1 of the top 500 or more companies.
- Acquired the second rating ("Maturing") from the top out of 4 ratings under Material Change Index which is a material-evaluation indicator developed by Textile Exchange, an international NPO working to improve stainability of the apparel and textile industries.
- ✓ Selected in the S&P Global's Sustainability Yearbook 2022, a leading publication for evaluating major global companies in terms of ESGs. (Top 15% rating in the industry)



2021

# **IR CALENDAR**

IR activities in FY2022 for Institutional Investors, Analyst and Media			
FY2022 Q1 Financial Results	May 11	15:00 15:30	Announcement of financial statements Live streaming
Investment day	June 3	15:00 - 16:00	Theme: Road to Oregon
FY2022 Q2 Financial Results	August 12 August 15	15:00 15:30	Announcement of financial statements Investor meeting
FY2022 Q3 Financial Results	November 11	15:00 15:30	Announcement of financial statements Live streaming
Investment day	November		Theme: TBD
FY2022 Q4 Financial Results	February 2023		Announcement of financial statements Investor meeting



