

ABOUT THIS REPORT

This document summarizes the ASICS Group's sustainability performance in 2015, following GRI G4 reporting guidelines.

At ASICS, we compile our sustainability reports in accordance with the Global Reporting Initiative (GRI), the international benchmark for sustainability reporting.

Last year, from January 1st 2015 onwards, the ASICS Group shifted from Japanese fiscal reporting to calendar book years for both its financial and its sustainability reporting cycles. In that same year, we updated our reporting structure towards the GRI G4 reporting guidelines.

Under the GRI G4 guidelines, organizations report performance data based on what is material to them and their stakeholders. In the following pages, we will refer to our 2015 performance inline with the GRI G4 Index General Standard Disclosures and the GRI G4 Index Specific Standard Disclosures.

The table on page 7 to 30 lists the GRI guideline indicators, along with where to find the associated data either in this document, our 2013/14 sustainability report, or elsewhere on our corporate website.

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FIND OUT MORE







You can find out more about ASICS and our approach to sustainability, as well as reading previous reports and downloading our GRI index, on our corporate website.

VISIT CORP.ASICS.COM/EN

We welcome your feedback on this report and our program.

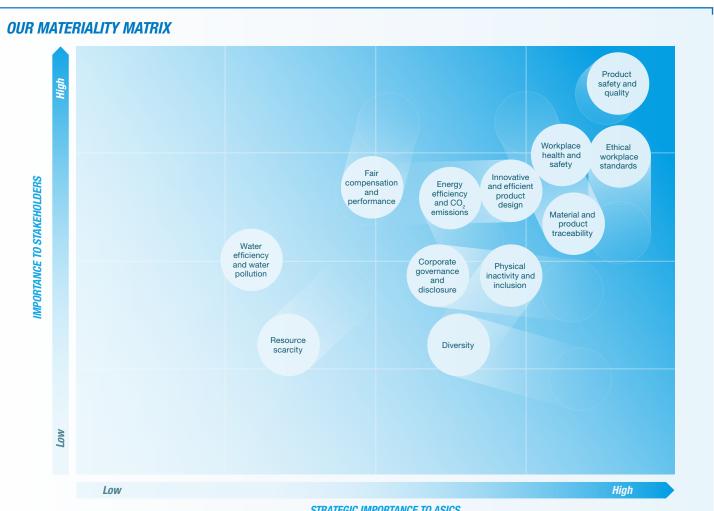
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MATERIALITY ISSUES AND BOUNDARIES

SUSTAINABILITY ISSUES MAPPED BY IMPORTANCE

In order to identify the sustainability issues that are most material to our business, we run a continuous materiality program. The materiality matrix below is our latest version and shows the 12 sustainability issues identified by our materiality assessment, mapped according to their importance to our stakeholders and their strategic importance to ASICS. This forms the basis of our sustainability strategy, as well as the boundaries for our reporting.



STRATEGIC IMPORTANCE TO ASICS

MATERIALITY ISSUES AND BOUNDARIES

MATERIALITY ISSUES ACROSS OUR VALUE CHAIN

The second part of our materiality program is a value chain analysis. Material issues may occur in different stages of our product life cycles. Some may be directly influenced by our ASICS' operations while others occur elsewhere in the value chain of our products. The diagram below shows where material issues occur in our value chain.

| Raw materials | Material supplier | Sub- manufacturing | Product manufacturing factory | ASICS | Retailer | Consumer | End of life (disposal/reuse/ recycle |
|---|--|--|--|--|--|---|---|
| Raw, unprocessed materials or feedstock that as basic materials are used to produce finished products or materials that are processed into products as part of a manufacturing process. | Companies processing (raw) materials and/or supplying materials or trims that form the main components of our products (such as yarn suppliers, fabric mills, trim suppliers). | Companies that carry out part of the larger set of manufacturing processes of our ASICS products, either as a partner specialized in specific technologies or contracted with our permission by one of our product manufacturing partners. | A supplying partner to the ASICS Group involved in the manufacturing of our footwear, accessories or apparel products. | All entities within the ASICS Group; our sales offices, sourcing/ production management offices, distribution centers, Institute of Sport Science and affiliate companies. | Businesses and customers of ASICS that sell our products to consumers, e.g. via sport specialist shops, department stores, online etc. | The people who use our ASICS products and services; our footwear, sports apparel, accessories, our training plans and other services. | The final stage of our products existence where they no longer meet the quality expectations or other needs of our customers. |
| | | | | | | | |
| | Product safety | and quality | | | | | |
| | Innovative and | efficient produ | ct design | | | | |
| | Energy efficien | ncy and CO ₂ em | issions | | | | |
| Resource scar | city | | | | | | |
| | Water efficienc | cy and water po | llution | | | | |
| Material and n | roduct traceabil | | | | | | |
| material and pl | roduct traceabil | iity | | | | | |
| | | Fair compensa | ation and perfor | rmance | | | |
| | Health and safe | ety | | | | | |
| | Ethical workpla | ace standards | | | | | |
| | | | | Divoroity | | | |
| | | | | Diversity | | | |
| | | | | Physical inacti | vity and inclusion | on | |
| | | | Corporate gov | ernance and di | sclosure | | |
| | | | | | | | |

MATERIALITY ISSUES AND BOUNDARIES

ASICS CSR & SUSTAINABILITY ACCORDING TO GRI

The table below links our CSR and Sustainability activities to the GRI G4 aspects. GRI aspects not included in the table are not considered material for this specific sustainability performance period.

| ASICS Sustainability Program¹ | GRI aspect |
|---|--|
| Guiding Principles/Our ASICS Approach to Sustainability | Economic Performance |
| | Market Presence |
| | Indirect Economic Impacts |
| | Procurement Practices |
| | Anti-Corruption Anti-Corruption |
| | |
| | Public Policy |
| | Anti-Competitive Behavior |
| | Compliance |
| | Marketing Communications |
| | Customer Privacy |
| Creating Products and Services | GRI aspect |
| Product Safety and Quality | Customer Health and Safety |
| | Product and Service Labeling |
| Innovative and Efficient Product Design | Products and Services |
| Energy efficiency and CO ₂ Emission | Energy |
| (scope ASICS operations, products and services) | Emissions |
| | Transport |
| Resource Scarcity (scope ASICS operations, products and services) | Effluents and Waste |
| Water Efficiency and Water Pollution | Water |
| (scope ASICS operations, products and services) | Effluents and Waste |
| Material and Product Traceability | Materials |
| Partnering with Suppliers and Workers | GRI aspect |
| Fair Compensation and Performance | Supplier Assessment for Labor Practices |
| | Supplier Environmental Assessment |
| | Labor Practices Grievance Mechanisms |
| | Freedom of Association and Collective Bargaining |
| Workplace Health and Safety | Occupational Health and Safety |
| | Training and Eduction |
| Ethical Waylinlage Standards | Supplier Assessment for Labor Practices Non-Discrimination |
| Ethical Workplace Standards | Supplier Human Rights Assessment |
| | Child Labor |
| | Forced or Compulsory Labor |
| | Security Practices |
| | Assessment |
| Energy efficiency and CO ₂ Emission | Energy |
| (scope ASICS supply chain) | Emissions |
| - 1000 | Transport |
| Resource Scarcity (scope ASICS supply chain) | Effluents and Waste |
| Water Efficiency and Water Pollution | Water |
| (scope ASICS supply chain) | Effluents and Waste |
| | |
| Investing in People and Communities | GRI aspect |
| | GRI aspect Employment |
| Investing in People and Communities | Employment Labor/Management Relations |
| Investing in People and Communities | Employment Labor/Management Relations Training and Education |
| Investing in People and Communities | Employment Labor/Management Relations Training and Education Diversity and Equal Opportunities |
| Investing in People and Communities | Employment Labor/Management Relations Training and Education |

¹ ASICS sustainability issues as defined in our Materiality Program according to our sustainability report structure.

INVESTING IN PEOPLE AND COMMUNITIES

GRI G4 INDEX

GRI **G4 INDEX**

How we are doing

- Full disclosure as outlined by the GRI G4
- Partially disclosed conform GRI G4 but one or more required indicator missing at this time
- Not disclosed at the time of publication of this document and/or not considered material to the ASICS Group for now

The table on the following pages follows the GRI G4 Guidelines, listing the GRI Guideline indicators, along with where to find the associated date either in this document, our 2015 sustainability report or online on our corporate website.

INVESTING IN PEOPLE AND COMMUNITIES

GRI **G4 INDEX**

How we are doing

- Full disclosure as outlined by the GRI G4
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GRI G4 INDEX - GENERAL STANDARD DISCLOSURES

| | Indicator | Relevant page/Comment | | |
|------------------|---|---|--|--|
| | | | | |
| Strategy | and Analysis | | | |
| G4-1 • | Statement from the most senior decision-maker of the organization about the relevance of sustainability to the organization and the organization's strategy for addressing sustainability. | 'A message from our CEO', 2015 sustainability report, page 2 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf | | |
| G4-2 • | Description of key impacts, risks, and opportunities. | Page 2-3 of this document 'Our Approach', 2015 sustainability report, page 4-11 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf | | |
| Organiza | ational Profile | | | |
| G4-3 | Name of the organization. | ASICS Corporation | | |
| G4-4 • | Primary brands, products and services. | Core brands: ASICS, Onitsuka Tiger, ASICS Tiger and HAGLÖFS focusing on three primary business domains: – Athletic sports business | | |
| | | - Sport lifestyle business | | |
| | | - Health/Comfort business | | |
| G4-5 | Location of the organization's headquarters. | Kobe, Japan | | |
| G4-6 | Number of countries where the organization operates, and names of countries where either the organization has significant operations, or that are specifically relevant to the sustainability topics covered in the report. | The ASICS Group operated 49 businesses in 26 countries during our financial year 2015. | | |
| | | An overview of main consolidated subsidiaries can be found in our 2015 annual report, page 49 | | |
| | | http://assets.asics.com/page_types/2725/files/AR2015_for_viewing_ original.pdf?1465969396%20201412_original.pdf | | |
| | | A full overview and geographical mapping of our ASICS Group entities can be found on our corporate website under the 'Company Profile' section under the information section 'About ASICS' http://corp.asics.com/en/about_asics/practical_information | | |
| G4-7 | Nature of ownership and legal form. | 'Corporate Information', 2015 annual report, page 49 http://assets.asics.com/page_types/2725/files/AR2015_for_viewing_ original.pdf?1465969396%20201412_original.pdf | | |
| G4-8 | Markets served. | 'Building a global sports brand', 2015 annual report, page 10-11 | | |
| G4-9 | Scale of the organization. | http://assets.asics.com/page_types/2725/files/AR2015_for_viewing_ original.pdf?1465969396%20201412_original.pdf | | |
| G4-10 ① | Total number of employees by employment contract and gender. By employment type and gender. By employees and supervised workers and by gender. Whether a substantial portion of the organizations work is performed by workers who are legally recognized as self-employed, or by individual is other than employees or supervised workers, including employees and supervised employees of contractors. Significant variation in employment numbers. | 'Corporate Information', 2015 annual report, page 49 http://assets.asics.com/page_types/2725/files/AR2015_for_viewing_ original.pdf?1465969396%20201412_original.pdf | | |
| G4-11 () | Percentage of total employees covered by collective bargaining agreements. | In Japan, Germany, France, Austria, Scandinavia, Belgium and Spain employees are covered by collective bargaining agreements. A percentage of these employees compared to total employees is not available at time of publication of this document | | |
| G4-12 🕕 | Description of supply chain. | 'Materiality Issues Across our Value Chain, Page 4 of this document | | |
| G4-13 () | Significant changes during the reporting period. | 'Management Discussion and Analysis', 2015 annual report, page 15-16 http://assets.asics.com/page_types/2725/files/AR2015_for_viewing_original.pdf?1465969396%20201412_original.pdf | | |

GRI **G4 INDEX**

How we are doing

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Indicator

G4-14 🔵

Whether and how the precautionary approach or principle is addressed by the organization.

G4-15 🕕

Externally developed economic, environmental and social charters, principles, or other initiatives to which the organization subscribes or which it endorses.

G4-16

Memberships of associations (such as industry associations) and national or international advocacy organizations.

Identified Material Aspects and Boundaries

G4-17

All entities included in the organization's consolidated financial statements or equivalent documents, and whether any entity included in the organization's consolidated financial statements or equivalent documents is not covered by the report.

G4-18

Process for defining the report content and the Aspect Boundaries. Explanation how the organization has implemented the Reporting Principles for Defining Report Content.

Relevant page/Comment

'Governance', 2015 sustainability report, page 5

'Managing safety and quality', 2015 sustainability report, page 19 'Partnering with suppliers and workers', 2015 sustainability report, page 28-30

http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

ASICS wants to be a responsible partner in society, acting with integrity towards its shareholders, customers, employees, business partners, competitors, governments of the countries in which it operates and their agencies and others who can be affected by ASICS' activities. With due regard to the Universal Declaration of Human Rights, ASICS supports and respects human rights and strives to ensure that its activities do not make it an accessory to infringements on human rights. ASICS has adopted internal procedures and guidelines with respect to topics covered by the Fundamental Conventions of the ILO.

For more than 10 years, the ASICS Group has been implementing environmental management systems. Key ASICS Group members are ISO 14001 certified and/or working towards certification in the near future.

2015 sustainability report, page 7, 16, 18, 21, 35 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

ASICS is an active member of the World Federation of the Sporting Goods Industry (WFSGI) and participating in its CSR Committee, ASICS is one of the founding members of the Sustainable Apparel Coalition (SAC) – and has been actively involved in the development of its sustainability index ('Higg Index'). Furthermore ASICS is a partner of the ILO Better Work Programme and member of FESI (Federation of the European Sporting Goods Industry) Environmental Committee. Also by engaging with (local) other stakeholders, such as NGO's and trade unions ASICS creates an open debate and work towards better working conditions and sustainability standards in our Industry.

2015 sustainability report, page 7, 35 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

Description of segments and entities included in the ASICS Groups consolidated financial statements can be found in our 2015 annual report and online company profile.

'Segment Information', 2015 annual report, page 42-43 'Corporate Information', 2015 annual report, page 49 http://assets.asics.com/page_types/2725/files/AR2015_for_viewing_original.pdf?1465969396%20201412_original.pdf

A full overview and geographical mapping of our ASICS Group entities can be found on our corporate website under the 'Company Profile' section under the information section 'About ASICS' http://corp.asics.com/en/about_asics/practical_information

Our materiality assessment program forms the basis of our current approach to sustainability reporting for the ASICS Group. We did this through thorough examination of our internal and external stakeholders' expectations and requirements regarding sustainability issues that could represent opportunities or risks for our operations and products now and in the future.

This has resulted in an overview of sustainability issues prioritized according to their identified Materiality. This overview and more information on our application of the GRI4 reporting principles can be found on page 2-4 of this document.

GRI **G4 INDEX**

How we are doing

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Relevant page/Comment Indicator G4-19 List of all material Aspects identified in the process for defining The results of our materiality assessment program have identified the report content. aspects material to the ASICS Group. Our most recently updated overview can be found on page 2-4 of this document. On the pages 5-6 we explain how these relate to GRI G4 Aspects which feeds our reporting content Page 4 of this document elaborates on the Aspects material to the ASICS G4-20 Aspect Boundary within the organization for each material Aspect. Group and how we see their relevance regarding our organization and/or stages of our product supply chain. G4-21 Page 4 of this document elaborates on the Aspects material to the ASICS Aspect Boundary outside the organization for each material Aspect. Group and how we see their relevance regarding our organization and/or stages of our product supply chain. G4-22 🔵 Effect of any restatements of information provided in previous No relevant restatements of information published in reports prior to 2015 reports, and the reasons for such restatements. annual report and sustainability report which are applicable at the time of publication of this document G4-23 There have been no significant changes from previous sustainability Significant changes from previous reporting periods in the Scope and Aspect Boundaries. reporting period in the scope and aspect boundaries. **Stakeholder Engagement** Stakeholder groups engaged by the organization. Our business operations depend on, and are supported by, a variety of interconnected stakeholders. A list of stakeholder groups engaged by the ASICS Group can be found under: 'Stakeholder Engagement, 2015 sustainability report, page 7 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report 2015 original.pdf G4-25 Basis for identification and selection of stakeholders with whom We define stakeholders as those who affect, or are affected by the ASICS to engage. Groups business operations. In our industry, sustainability depends on the connections between the wide range of stakeholders who each have a vested interest in our business, from NGOs and other brands to research partners, suppliers and trade unions. Led by our corporate philosophy, it's our aim to engage with all of these stakeholders in open, ongoing dialogue. in order to create mutually beneficial partnerships and build a better, more sustainable industry for everyone concerned. While all of our stakeholders have an important role to play in the sustainability of our business, we give specific priority to our customers and supply chain partners; factories and their workers producing footwear, apparel and accessories for the ASICS Group. G4-26 ① The key principles that govern how we engage with different stakeholders Organization's approach to stakeholder engagement. are explained under: 'Stakeholder Engagement', 2015 sustainability report, page 7 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report 2015 original.pdf G4-27 1 Key topics and concerns raised through stakeholder engagement, Through thorough examination of our internal and external stakeholders' expectations and requirements regarding sustainability issues that could and how the organization has responded. represent opportunities or risks for our operations and products now and in the future, we have identified and prioritized sustainability issues material to the ASICS Group. These can be found on page 2-4 of this document. Further information on our approach to delivering CSR & Sustainability performance can be found under: 'Our Approach to Sustainability', 2015 sustainability report, page 5-7 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf **Report Profile** G4-28 The information in this document relates to the period January 1st 2015 till Reporting period. December 31st 2015. G4-29 Date of most recent previous report (if any). Our previous sustainability report related to the fiscal year January 1st 2014 till December 31st 2014.

INVESTING IN PEOPLE AND **COMMUNITIES** GRI G4

GRI **G4 INDEX**

How we are doing

- Full disclosure as outlined by the GRI G4
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Indicator **Relevant page/Comment**

Reporting cycle (such as annual, biennial). The ASICS Group reports on an annual cycle regarding its CSR & Sustainability performance.

> For feedback, questions and more information regarding CSR & Sustainability within the ASICS Group contact:

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CSR & Sustainability Department

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This document contains response to the GRI G4 Sustainability Reporting Guidelines for the financial book year 2015. Although we may not be able to report for 2015 in full accordance on some 'CORE' components; on many standard and specific disclosures, we are reporting our progress including disclosures required for 'COMPREHENSIVE' reports.

The content of this document has not been externally verified. Our annual sustainability reports provide open, transparent information about our sustainability performance of which our information regarding CO, has been externally verified. When composing our sustainability reports, we align with what we consider the leading standards for non-financial reporting. We aim to continuously improve the quality of our non-financial disclosures.

The governance structure of our organization can be found on the Corporate Governance part of our corporate website: http://corp.asics.com/en/investor_relations/management_policy/corporate_

To drive sustainability initiatives, ASICS Group has operated a CSR & Sustainability department since 2004, currently comprising a global team and designated staff at regional level. This department works on implementing CSR & Sustainability, managing progress against targets and engaging with internal and external stakeholders.

Our Board of Directors has the final responsibility regarding CSR & Sustainability at ASICS and it is integrated and supported by management as a priority in our corporate objectives. Each core department integrates sustainability into its business strategy and processes

The ASICS Group has operated a CSR & Sustainability department since 2004, currently comprising a global team and designated staff at regional/ local country level. This department works on implementing CSR & Sustainability, managing progress against targets and engaging with internal and external stakeholders.

The CSR & Sustainability department forms part of the ASICS Group Global Legal and Compliance Division which reports directly to the highest governance body within our organization.

Through board meetings which consist of five executive board members and four independent, external stakeholders our highest governance body is updated on economic, environmental and social issues.

'Corporate Information', 2015 annual report, page 49 http://assets.asics.com/page_types/2725/files/AR2015_for_viewing_ original.pdf?1465969396%20201412_original.pdf

'Corporate Information', 2015 annual report, page 49 http://assets.asics.com/page_types/2725/files/AR2015_for_viewing_ original.pdf?1465969396%20201412_original.pdf

G4-30

G4-31 Provide the contact point for questions regarding the report or its contents.

G4-32 GRI Content Index for chosen Report 'in accordance' option.

G4-33 Organization's policy and current practice with regard to seeking external assurance for the report, the relationship between the organization and the assurance providers (if any) and whether the highest governance body or senior executives are involved in seeking assurance for the organization's sustainability report.

Governance

G4-34 Governance structure of the organization, including committees of the highest governance body. Identify any committees responsible for decision-making on economic, environmental and social impacts

G4-35 Report the process for delegating authority for economic, environmental and social topics from the highest governance body to senior executives and other employees.

G4-36 Report whether the organization has appointed an executive-level position or positions with responsibility for economic, environmental and social topics, and whether post holders report directly to the highest governance body.

G4-37 Report processes for consultation between stakeholders and the highest governance body on economic, environmental and social topics

G4-38 Composition of the highest governance body and its committees.

G4-39 Whether the Chair of the highest governance body is also an executive officer.

GRI **G4 INDEX**

How we are doing

- Full disclosure as outlined by the GRI G4
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Relevant page/Comment

Elaborate selection procedures and criteria exist for the nomination of members of our board and executive committees. An illustration can be found for example on page 11 of our Notice on the General Meeting of Shareholders of last March 2015 in which selection criteria for Independent Outside directors and Independent Outside Audit & Supervisory Board Members are elaborated.

http://assets.asics.com/page_types/2348/files/Notice%20of%20the%2061st%20Ordinary%20General%20Meeting%20of%20Shareholders_original.pdf

Founded on our ASICS founding philosophy and corporate values, our Code of Conduct sets out the standards we expect everyone within the ASICS Group to comply with, including directors, officers and employees.

This policy, also the starting point for our approach and guideline regarding avoidance of conflicts of interest, can be found on our corporate website: http://corp.asics.com/en/p/asics-global-code-of-conduct

Our Board of Directors has the final responsibility regarding CSR & Sustainability at ASICS. This includes the final approval of mission statements, strategy, objectives and formal CSR & Sustainability related policies.

The Board is updated on the ASICS Group CSR & Sustainability performance on a periodic basis. Additional information, materials, reports and presentations can be organized on a subject-specific basis. The CSR & Sustainability department works on implementing CSR & Sustainability, managing progress against targets and engaging with internal stakeholders, including executive level on a frequent basis.

Performance of our highest governance body, including performance with respect to governance of economic, environmental and social topics is included in periodic performance assessments. As the content of these reports contains confidential information, we do not disclose these publicly.

See information listed under indicator G4-47

The ASICS Group operates a risk management policy that defines the basic response to issues or crisis. Through the implementation of the following processes, this policy is intended to minimize risk to our organization:

- Our risk management committee follows a predefined communication flow and methodology for notifying the chairman (the president) and Board of Directors should any executive or employee of the Group recognize the sign of an impending crisis.
- At the time of a crisis or issue, the chairman of the Risk Management Committee establishes an emergency response team and appoints the chief of the team according to the risk level as defined in the risk management policy. The chief shall be responsible for determining response measures and for external negotiations (when needed) in order to implement the necessary measures.
- The Risk Management Committee shall undertake regular reviews to expose potential risks; plan and execute the necessary detection, prevention, and training measures; and evaluate the risk management and response measures. The office of the Risk Management Committee shall manage risk for the entire group collectively and comprehensively, while the Auditing Department shall perform periodic audits of the risk management system.

Our Board is updated on the ASICS Group CSR & Sustainability performance on a periodic basis. The CSR & Sustainability department works on implementing CSR & Sustainability, managing progress against targets and engaging with internal stakeholders, including executive level on a frequent basis.

Indicator

G4-40 Nomination and selection processes for the highest governance body and its committees, and the criteria used for nominating and selecting highest governance body members.

G4-41 Processes for the highest governance body to ensure conflicts of interest are avoided and managed.

G4-42 Highest governance body's and senior executives' roles in the development, approval, and updating of the organization's purpose, value or mission statements, strategies, policies, and goals related to economic. environmental and social impacts.

G4-43 Neasures taken to develop and enhance the highest governance body's collective knowledge of economic, environmental and social topics.

Processes for evaluation of the highest governance body's performance with respect to governance of economic, environmental and social topics.

Highest governance body's role in the identification and management of economic, environmental and social impacts, risks, and opportunities.

G4-46 Highest governance body's role in reviewing the effectiveness of the organization's risk management processes for economic, environmental and social topics.

G4-47

G4-44 (1)

G4-45 🔾

Frequency of the highest governance body's review of economic, environmental and social impacts, risks, and opportunities.

G4-58

Internal and external mechanisms for reporting concerns about

integrity, such as escalation through line management,

whistleblowing mechanisms or hotlines.

unethical or unlawful behavior, and matters related to organizational

GRI **G4 INDEX**

How we are doing

Full disclosure as outlined by the GRI G4

part of our Code of Conduct and elaborate on but are not limited to anti-bribery and anti-corruption, competition, environment, privacy

The full content of our Global Code of Conduct can be found under 'Governance and Policies' on the CSR & Sustainability section of our

protection and protected disclosure (whistleblowing).

See information listed under indicator G4-57

http://corp.asics.com/en/p/asics-global-code-of-conduct

corporate site:

- Partially disclosed conform GRI G4 but one or more required indicator missing at this time
- Not disclosed at the time of publication of this document and/or not considered material to the ASICS Group for now

| | | B. 1. (6.) |
|-----------|--|--|
| | Indicator | Relevant page/Comment |
| G4-48 | Highest committee or position that formally reviews and approves the organization's sustainability report and ensures that all material Aspects are covered. | The content of our sustainability report is approved by the head of our Legal and Compliance division and ultimately signed off by our President and CEO |
| G4-49 🔵 | Process for communicating critical concerns to the highest governance body. | See information listed under indicator G4-46 |
| G4-50 🔾 | Nature and total number of critical concerns that were communicated to the highest governance body and the mechanism(s) used to address and resolve them. | The ASICS Group does not report this data in the public domain at the time of publication of this document. |
| G4-51 O | Remuneration policies for the highest governance body and senior executives including performance criteria in the remuneration policy relate to the highest governance body's and senior executives' economic, environmental and social objectives. | The ASICS Group does not report this information in the public domain at the time of publication of this document. |
| G4-52 🔾 | Process for determining remuneration. | The ASICS Group does not report this information in the public domain at the time of publication of this document. |
| G4-53 🔾 | How stakeholders' views are sought and taken into account regarding remuneration, including the results of votes on remuneration policies and proposals, if applicable. | The ASICS Group does not report this information in the public domain at the time of publication of this document. |
| G4-54 🔾 | Ratio of the annual total compensation for the organization's highest-paid individual in each country of significant operations to the median annual total compensation for all employees (excluding the highest-paid individual) in the same country. | The ASICS Group does not report this data in the public domain at the time of publication of this document. |
| G4-55 〇 | Ratio of percentage increase in annual total compensation for the organization's highest-paid individual in each country of significant operations to the median percentage increase in annual total compensation for all employees (excluding the highest-paid individual) in the same country. | The ASICS Group does not report this data in the public domain at the time of publication of this document. |
| Ethics ar | nd Integrity | |
| G4-56 • | Organization's values, principles, standards and norms of behavior such as codes of conduct and codes of ethics. | Inspired by the values of our founder Kihachiro Onitsuka, clear policies and guidelines help us structure our sustainability efforts and ethical business conduct within the ASICS Group, and guide our relationships with business partners. We conduct our corporate activities on the basis of clear codes of conduct that are based on internationally recognized standards and conventions. |
| | | Our most important codes can be found under 'Governance and Policies' on the CSR & Sustainability section of our corporate site: http://corp.asics.com/en/csr/our-approach/governance-and-policies |
| G4-57 | Internal and external mechanisms for seeking advice on ethical and lawful behavior, and matters related to organizational integrity, such as helplines or advice lines. | Our ASICS Global Code of Conduct presents a clear guideline as to our business conduct and applies to all entities within the ASICS Corporation, its subsidiaries and affiliates. Subsequent internal policies are an integral |

INVESTING IN PEOPLE AND COMMUNITIES

GRI **G4 INDEX**

Indicator

How we are doing

- Full disclosure as outlined by the GRI G4
- Partially disclosed conform GRI G4 but one or more required indicator missing at this time
- Not disclosed at the time of publication of this document and/or not considered material to the ASICS Group for now

Relevant page/Comment

of publication of this document.

Our local sales subsidiary organizations are almost 100% local nationals

(e.g. Japan, India, Brazil, South Korea, Germany, Spain, South Africa).

GRI G4 INDEX - SPECIFIC STANDARD DISCLOSURES

minimum wage at significant locations of operation.

at significant locations of operation.

Proportion of senior management hired from the local community

G4-EC6 1

| Aspect - | Economic Performance | |
|----------|---|---|
| G4-DMA | Economic Performance. | Embedded within our founding philosophy is the recognition that a corporation is a public entity. |
| | | Our business operations depend on, and are supported by, a vari- interconnected stakeholders, all of whom have important roles to helping us meet our corporate goals. Sharing profits and econom with our shareholders, the communities in which we operate com- and employees is one of our core corporate values. More informate be found in our Annual Report 2015. http://assets.asics.com/page_types/2725/files/AR2015_for_viewir original.pdf?1465969396%20201412_original.pdf |
| G4-EC1 ① | Direct economic value generated and distributed. | More information on direct economic value generated and distribing the ASICS Group can be found in our Annual Report 2015 http://assets.asics.com/page_types/2725/files/AR2015_for_viewinginal.pdf?1465969396%20201412_original.pdf |
| G4-EC2 🔵 | Financial implications and other risks and opportunities for the organization's activities due to climate change. | 'Environmental Accounting', 2015 sustainability report, page 26 http://assets.asics.com/page_types/2695/files/asics_sustainabilit report_2015_original.pdf |
| G4-EC3 | Coverage of the organization's defined benefit plan obligations. | In accordance with local conditions and practices, ASICS Corporits domestic consolidated subsidiaries have defined benefit pensi i.e., welfare pension fund plans (WPFPs) and lump-sum payment covering substantially all employees who are entitled to lump-sum annuity payments, the amounts of which are determined by refere to each retiree's position and basic salary at termination, as well a of service and certain other factors. |
| | | Assets invested for retirement benefits are reported in our Annual Report 2015. |
| | | 2015 annual report, page 21, 27, 28, 29, 45 http://assets.asics.com/page_types/2725/files/AR2015_for_viewir original.pdf?1465969396%20201412_original.pdf |
| | | The ASICS Group does not disclose at this point the number of en included in our organizations defined benefit plans, nor the percer salary contributed by employer and employee. |
| G4-EC4 🕕 | Financial assistance received from government. | The ASICS Group is a publicly-traded company and is not part-ow by any government |
| Aspect - | Market Presence | |
| G4-DMA 🌑 | Market Presence. | Our employees are our most valuable asset. Employing 7,263 peolover 25 countries, we believe we can inspire them through our corculture so that personal development and corporate growth go ha in hand. |
| | | 'Investing in our People', 2015 sustainability report, page 38,39 'Our Approach to Sustainability', 2015 sustainability report, page http://assets.asics.com/page_types/2695/files/asics_sustainability report_2015_original.pdf |
| G4-EC5 O | Ratios of standard entry level wage by gender compared to local | The ASICS Group does not report this data in the public domain a |

INVESTING IN PEOPLE AND COMMUNITIES

GRI **G4 INDEX**

How we are doing

- Full disclosure as outlined by the GRI G4
- Partially disclosed conform GRI G4 but one or more required indicator missing at this time
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Indicator

Aspect – Indirect Economic Impact

G4-DMA Indirect Economic Impact.

G4-EC7 O Development and impact of infrastructure investments and services supported.

G4-EC8 Significant indirect economic impacts, including the extent

Aspect - Procurement Practices

G4-DMA Procurement Practices.

G4-EC9 O Proportion of spending on local suppliers at significant locations of operation.

Relevant page/Comment

Embedded within our founding philosophy is the recognition that a corporation is a public entity.

Sharing profits and economic value with our shareholders, the communities in which we operate communities and employee is one of our core corporate values (see also G4-EC1 till G4-EC4). Also indirectly we have an impact on the communities in which we operate. The indirect economic impact most quantified and monitored at the moment within the ASICS Group are our efforts regarding Community Involvement.

'Community Involvement', 2015 sustainability report, page 40-42 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

The ASICS Group does not report this data in the public domain at the time of publication of this document.

The indirect economic impact most quantified and monitored at the moment within the ASICS Group are our efforts regarding Community Involvement.

'Community Involvement', 2015 sustainability report, page 40-42 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

At ASICS we aim to include sustainability considerations in every aspect of our business. This encompasses also our procurement practices. When we select any new footwear, apparel or accessories supplier, we assess their social and environmental sustainability performance against our ASICS standards before engaging in a business relationship. Once a formal business relationship is established with a supplier, we continuously monitor sustainability performance and periodically assess supplier facilities.

Ethical business and sustainability criteria are also considered in the selection process of potential other business partners to the Group, sustainability criteria e.g. in the form of procurement criteria as part of our ISO 14001 Environmental Management Systems procedures at key locations.

Our ASICS Policy of Engagement and Environmental Policy form the basis of these assessments. They can be found on the 'Governance and Policies' section of our corporate site:

http://corp.asics.com/en/csr/our-approach/governance-and-policies

As specified in our purchasing and sourcing guidelines, we evaluate whether suppliers offer environmentally preferable products, who work to exceed their sustainability performance expectations, and who can show documentation of their supply-chain impacts. This also considers working with local suppliers. Especially our local sales offices all work predominantly with local companies and suppliers when it comes to canteen/food supplies, office equipment, printing services etc. At the moment of publication of this document, it is not possible for the ASICS Group to report a proportion of global spending in value and/or percentage.

INVESTING IN PEOPLE AND COMMUNITIES

GRI G4 INDEX

GRI **G4 INDEX**

How we are doing

- Full disclosure as outlined by the GRI G4
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Indicator

Aspect - Materials

G4-DMA Materials.

G4-EN1 O Materials used by weight or volume.

G4-EN2 Percentage of materials used that are recycled input materials.

Aspect - Energy

G4-DMA Energy.

Relevant page/Comment

Life cycle assessment (LCA) is a valuable tool for the ASICS Group for building knowledge about the environmental and social impacts of specific products. LCA gives us quantified results that help us better understand the various impacts across the value chain of our products. It also means we can incorporate that knowledge into our priority materials and product development processes.

Being a product driven organization, we belief that it is in the very design (including material selection) and development of products and processes that the biggest sustainability improvements can be made.

Using LCA thinking in our approach to product development means that we give equal attention to materials with lower environmental impact (such as recycled fabrics) as we do to more durable materials to extend product life.

More information about our approach to product development, materials and packaging can be found in the 'Products and Services" section our sustainability report.

'Creating Products and Services', 2015 sustainability report, page 15, 16, 17, 21, 25

http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

The ASICS Group does not report this data in the public domain at the time of publication of this document.

Two areas of intense R&D interest for the ASICS Institute of Sport Science are environmentally sustainable materials and manufacturing technologies. At ASICS, we actively search for sustainable materials that meet our strict performance and quality requirements for use in our products.

Our shoeboxes are made from recycled cardboard and have water based inks.

More information regarding durable and recycled materials can be found in the 'Products and Services" section our sustainability report.

'Creating Products and Services', 2015 sustainability report, page 16, 17 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

ASICS has been measuring and reducing energy use in the light of our ${\rm CO_2}$ emissions from our business locations in Japan since 2007, and from all global operations since 2011. This includes not only our offices and distribution centers but also our retail stores, the way we transport products and materials, and business travel.

We are committed to continuously reducing our overall ${\rm CO_2}$ emissions. We do this in several ways, including:

- continuous daily energy saving
- adopting energy efficient building design and equipment
- sourcing renewable energy for facilities, equipment and vehicles where possible
- optimizing our distribution network.

More information about our approach to reducing emissions and our commitment to Science Based Targets can be found in our 2015 sustainability report.

'Creating Products and Services', 2015 sustainability report, page 21, 22, 24

http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

GRI **G4 INDEX**

How we are doing

- Full disclosure as outlined by the GRI G4
- Partially disclosed conform GRI G4 but one or more required indicator missing at this time
- Not disclosed at the time of publication of this document and/or not considered material to the ASICS Group for now

| | Indicator | Relevant page/Comment |
|------------|---|--|
| | | |
| G4-EN3 ● | Energy consumption within the organization. | In 2015 ASICS sourced 6% of its direct energy needs from renewable sources, mostly comprised of procured renewable electricity, and supplemented with district heating and on-site solar power. More information regarding energy consumption within our organization in 2015 can be found at: 'Creating Products and Services', 2015 sustainability report, page 22 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf |
| G4-EN4 • | Energy consumption outside of the organization. | 'Creating Products and Services', 2015 sustainability report, page 22, 24 'Partnering with Suppliers and Workers', 2015 sustainability report, page 33 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf |
| G4-EN5 | Energy intensity. | 'Creating Products and Services', 2015 sustainability report, page 21 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf |
| G4-EN6 • | Reduction of energy consumption. | 'Creating Products and Services', 2015 sustainability report, page 21, 22 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf |
| G4-EN7 〇 | Reductions in energy requirements of products and services. | The ASICS Group does not monitor KPI's on this subject since at the time of publication of this document this indicator is not applicable or not particularly significant for our business. |
| Aspect - V | Vater | |
| G4-DMA | Water. | Growing pressure on water resources – from population and economic growth, pollution, and other challenges – has major impact on our social, economic, and environmental well-being. As part of our global efforts on environmental management, we have identified water to be a material subject for our next five year (2016-2020) strategic plan. As part of our ASICS Group environmental management systems, we continuously aim to improve tracking and reducing water usage within the ASICS Group. |
| G4-EN8 () | Total water withdrawal by source. | 'Creating Products and Services', 2015 sustainability report, page 24 'Partnering with Suppliers and Workers', 2015 sustainability report, page 33 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf |
| G4-EN9 • | Water sources significantly affected by withdrawal of water. | There were no withdrawals of water by ASICS Group owned companies reported during the reporting year 2015 that can be categorized as significantly affecting water sources. |
| G4-EN10 🔾 | Percentage and total volume of water recycled and reused. | With our systems tracking this indicator not being set up to provide this data, we are not able to report on this indicator at the time of publication of this document. |
| Aspect - E | Biodiversity | |
| G4-DMA 🔾 | Biodiversity. | |
| G4-EN11 〇 | Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas. | |
| G4-EN12 🔾 | Description of significant impacts of activities, products, and services on biodiversity in protected areas and areas of high biodiversity value outside protected areas. | |
| G4-EN13 🔾 | Habitats protected or restored. | |
| G4-EN14 🔾 | Total number of IUCN Red List species and national conservation list species with habitats in areas affected by operations, by level of extinction risk. | |

INVESTING IN PEOPLE AND **COMMUNITIES** GRI G4 INDEX

GRI **G4 INDEX**

Indicator

How we are doing

- Full disclosure as outlined by the GRI G4
- Partially disclosed conform GRI G4 but one or more required indicator missing at this time

ASICS has been measuring and aiming to reduce our (CO₂) emissions from our business locations in Japan since 2007, and from all global operations since 2011. This includes not only our offices and distribution centers but also our retail stores, the way we transport products and materials, and We are committed to continuously reducing our overall CO₂ emissions.

O Not disclosed at the time of publication of this document and/or not considered material to the ASICS Group for now

Relevant page/Comment

Aspect - Emissions

We do this in several ways, including:

continuous daily energy saving

- adopting energy efficient building design and equipment
- sourcing renewable energy for facilities, equipment and vehicles where possible
- optimizing our distribution network.

More information about our approach to reducing emissions and our commitment to Science Based Targets can be found in our 2015 sustainability report.

'Creating Products and Services', 2015 sustainability report, page 21, 22, 24

http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf

'Creating Products and Services', 2015 sustainability report, page 22 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report 2015 original.pdf

'Creating Products and Services', 2015 sustainability report, page 22 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf

'Creating Products and Services', 2015 sustainability report, page 23 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf

'Creating Products and Services', 2015 sustainability report, page 21 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf

'Creating Products and Services', 2015 sustainability report, page 21, 22 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf

G4-EN15 Direct greenhouse gas (GHG) emissions (Scope 1).

G4-EN16 • Energy indirect greenhouse gas (GHG) emissions (Scope 2).

G4-EN17 🔵 Other indirect greenhouse gas (GHG) emissions (Scope 3).

G4-EN18 Greenhouse gas (GHG) emissions intensity.

G4-EN19 Reduction of greenhouse gas (GHG) emissions.

G4-FN20 🔾 Emissions of ozone-depleting substances (ODS).

G4-EN21 🔾 NOx, SOx, and other significant air emissions.

Aspect - Effluents and Waste

G4-DMA

Effluents and Waste.

As well as actively applying design improvements to reduce environmental impacts of our products and in manufacturing processes we also address the impacts of our own operations. Tracking effluents and waste of environmentally relevant operations are being monitored as part of our environmental management systems of which key locations are ISO 14001 certified. We outsource much of our production and the environmental impacts from our direct trading factories are our key indicators.

More information about our approach to reducing effluents and waste can be found in our 2015 sustainability report.

'Creating Products and Services', 2015 sustainability report, page 20, 24, 25

http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf

INVESTING IN PEOPLE AND **COMMUNITIES** GRI G4 INDEX

GRI **G4 INDEX**

How we are doing

- Full disclosure as outlined by the GRI G4
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- O Not disclosed at the time of publication of this document and/or not considered material to the ASICS Group for now

Indicator **Relevant page/Comment**

G4-EN22 O Total water discharge by quality and destination. 'Creating Products and Services', 2015 sustainability report, page 25 'Partnering with Suppliers and Workers', 2015 sustainability report, page 33 http://assets.asics.com/page_types/2695/files/asics_sustainability_

report_2015_original.pdf

With our systems tracking this indicator not being set up to provide this data, we are not able to report on discharge by quality and destination at the time of publication of this document.

'Creating Products and Services', 2015 sustainability report, page 25 'Partnering with Suppliers and Workers', 2015 sustainability report, page 33 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf

There were no significant spills or incidents with effluents/waste at ASICS Group owned production facilities reported during the reporting year 2015.

Waste deemed hazardous under the terms of the Basel Convention is not being produced nor transported by ASICS Group companies during this reporting year.

There were no discharges of water and runoff by ASICS Group owned companies reported during the reporting year 2015 that can be categorized as significantly affecting neighboring water sources and related habitats.

Through constant research and innovation, we create products and services that help people enjoy the physical and mental benefits of sport.

At our Institute of Sport Science, researchers and scientists combine new discoveries about the human body with the latest technological advances to continuously refine our products. We seek to integrate sustainability as a basic consideration in the design of our processes and products. We believe that this is the most effective and direct way of improving the sustainability of our products.

As well as integrating sustainability considerations in the design of our products, we are also committed to reducing environmental impacts throughout the other stages of their life cycle. These include operations at our own business locations and operations, our supplier operations, manufacturing processes, the distribution and packaging of our products, and our retail stores. By doing so, we aim to improve sustainability throughout the entire value chain.

Life-Cycle Assessment (LCA) is our tool for identifying the environmental impacts of our products at every stage of their lives, from their design and construction all the way to eventual end-of-life disposal.

Year on year we continue to apply the knowledge we've gained from LCA to our products, making them better for both our customers and the environment.

For more information on our products and services can be found in our 2015 sustainability report.

'Creating Products and Services', 2015 sustainability report, page 14-20 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf

'Creating Products and Services', 2015 sustainability report, page 20, 25 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf

G4-EN23 Total weight of waste by type and disposal method.

G4-EN24 Total number and volume of significant spills.

Weight of transported, imported, exported, or treated waste deemed G4-EN25 hazardous under the terms of the Basel Convention2 Annex I, II, III, and VIII, and percentage of transported waste shipped internationally.

G4-EN26 • Identity, size, protected status, and biodiversity value of water bodies and related habitats significantly affected by the organization's discharges of water and runoff.

Aspect - Products and Services

G4-DMA Products and Services.

G4-EN27 Extent of impact mitigation of environmental impacts of products and services

G4-EN28 1 Percentage of products sold and their packaging materials that are reclaimed by category.

INVESTING IN PEOPLE AND COMMUNITIES

GRI G4 INDEX

GRI **G4 INDEX**

How we are doing

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Indicator

Aspect - Compliance

G4-DMA O Compliance.

G4-EN29 Monetary value of significant fines and total number of nonmonetary sanctions for non-compliance with environmental laws and regulations.

Aspect - Transport

G4-DMA Transport.

G4-EN30 Significant environmental impacts of transporting products and other goods and materials for the organization's operations, and transporting members of the workforce.

Aspect - Overall

G4-DMA Overall.

G4-EN31 O Total environmental protection expenditures and investments by type.

Aspect - Supplier Environmental Assessment

G4-DMA Supplier Environmental Assessment.

G4-EN32 • Percentage of new suppliers that were screened using environmental criteria.

Relevant page/Comment

Our ASICS Global Code of Conduct presents a clear guideline as to our business conduct and applies to all entities within the ASICS Corporation, its subsidiaries and affiliates. A key principle in our code is our policy and conviction to ensure that we do business according to the highest standards and that our practices comply with all applicable laws in any country we operate in through directly related companies or third parties.

We train employees about compliance with all standards and policies as in addition to our ASICS Global Code of Conduct, we operate subject specific policies and procedure to ensure compliance in all our markets.

For more details, see the Corporate Governance section of our corporate site:

http://corp.asics.com/en/investor_relations/management_policy/corporate_governance

The ASICS Group was not required to pay any fines for non-compliance with environmental laws and regulations in 2015 book year that can be considered material to the ASICS Group financial statements.

Our approach to environmental management of our Group Operations (in general and/or within the framework of ISO 14001) and managing the impact of our Products & Services, includes the impact of transport and more specifically its carbon footprint.

'Creating Products and Services', 2015 sustainability report, page 21, 23, 24

http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

At ASICS, we recognize our responsibility to look after the natural environment both today and for future generations. Our Global Policy on Environment sets out our approach to managing environmental impacts in our own operations as well as in our value chain.

Our Environmental Policy can be found on the 'Governance and Policies' section of our corporate site:

http://corp.asics.com/en/csr/our-approach/governance-and-policies

'Environmental Accounting', 2015 sustainability report, page 26 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

At ASICS we aim to include sustainability considerations in every aspect of our business. We seek to work with business partners that share our commitment to sustainability. When we select any new footwear, apparel or accessories supplier, we assess their performance against our ASICS sustainability standards before engaging in a business relationship. Our ASICS Environmental Policy forms the basis of such an evaluation of environmental sustainability performance. As such environmental sustainability criteria are important considerations for our organization in selecting new and collaborating with existing business partners.

Our Environmental Policy can be found on the 'Governance and Policies' section of our corporate site:

http://corp.asics.com/en/csr/our-approach/governance-and-policies

We remain committed to support our suppliers to measure their key environmental indicators and to further reduce their impacts, thereby also reducing the environmental footprint of ASICS products.

In our fiscal reporting year 2015, 100% of newly contracted footwear, apparel or accessories suppliers have been screened using environmental criteria.

INVESTING IN PEOPLE AND COMMUNITIES

GRI **G4 INDEX**

How we are doing

- Full disclosure as outlined by the GRI G4
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Indicator

G4-EN33
Significant actual and potential negative environmental impacts in the supply chain and actions taken.

Relevant page/Comment

Life-Cycle Assessment (LCA) is our tool for identifying the environmental impacts of our products at every stage of their lives, from their design and construction all the way to eventual end-of-life disposal. As well as integrating sustainability considerations in the design of our products, we are also committed to reducing environmental impacts throughout the other stages of their life cycle. These include operations at our own business locations and operations, our supplier operations, manufacturing processes, the distribution and packaging of our products, and our retail stores. By doing so, we aim to improve sustainability throughout the entire

in 2015 we kicked off a Joint Crediting Mechanism (JSM) project in conjunction with governmental and NGO partners to identify the best options for reducing CO_2 , and improving energy efficiency and energy supply at two supplier manufacturing sites located in Cambodia and Victory

For more information, see our Partnering with Suppliers and Workers section of our sustainability report.

'Managing Manufacturing Environmental Impacts, 2015 sustainability report, page 33

http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

Aspect – Environmental Grievance Mechanisms

G4-DMA • Environmental grievance mechanisms.

G4-EN34 Number of grievances about environmental impacts filed, addressed, and resolved through formal grievance mechanisms.

Aspect – Employment

Environmental grievances, are within our certified ASICS Group locations logged and managed within the framework of ISO 14001. At other group locations these are dealt with on a case by case basis and escalated as appropriate.

No grievances or complaints about environmental impacts have been filed, addressed and resolved in our fiscal reporting year 2015

Our employees are our most valuable asset. We believe we can inspire them through our corporate culture so that personal development and corporate growth go hand in hand.

The ASICS Group abides by local labor laws and regulations relevant, and in our ASICS Global Code of Conduct we further set out our values regarding employment conditions.

Regarding suppliers, we require the management of all factories producing for the ASICS Group to uphold the same sustainability standards we demand of our own operations, as well as complying with all relevant international and local laws and regulations related to workers' rights, safety and welfare.

Our ASICS Policy of Engagement sets out the minimum requirements regarding human rights, labor standards, occupational health and safety and environmental practices for any ASICS business partner.

Our ASICS Code of Conduct and Policy of Engagement can be found on the 'Governance and Policies' section of our corporate site: http://corp.asics.com/en/csr/our-approach/governance-and-policies

The ASICS Group does not report consolidated data on this indicator in the public domain at the time of publication of this document.

The ASICS Group does not report consolidated data on this indicator in the public domain at the time of publication of this document.

The ASICS Group does not report consolidated data on this indicator in the public domain at the time of publication of this document.

| G4-LA1 O | Total number and rates of new employee hires and employee turnover by age group, gender and region. |
|----------|--|
| G4-LA2 O | Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation. |
| G4-LA3 🔾 | Return to work and retention rates after parental leave, by gender. |
| | |

INVESTING IN PEOPLE AND **COMMUNITIES** GRI G4

GRI **G4 INDEX**

How we are doing

- Full disclosure as outlined by the GRI G4
- Partially disclosed conform GRI G4 but one or more required indicator missing at this time
- O Not disclosed at the time of publication of this document and/or not considered material to the ASICS Group for now

Indicator

Aspect - Labour Relations

G4-DMA Labor Relations.

G4-LA4 (1)

Minimum notice periods regarding operational changes, including whether these are specified in collective agreements.

Aspect - Occupational Health and Safety

G4-LA7 🔾

G4-DMA Occupational Health and Safety.

G4-LA5 🔾 Percentage of total workforce represented in formal joint management-worker health and safety committees that help monitor and advise on occupational health and safety programs.

G4-LA6 🔾 Type of injury and rates of injury, occupational diseases, lost days, and absenteeism, and total number of work-related fatalities, by region and by gender.

Workers with high incidence or high risk of diseases related to their

G4-LA8 () Health and safety topics covered in formal agreements with trade unions

Aspect - Training and Education

G4-DMA Training and Education.

G4-LA9 🔾 Average hours of training per year per employee by gender, and by employee category.

G4-LA10 ① Programs for skills management and lifelong learning that support the continued employability of employees and assist them in managing career endings.

Relevant page/Comment

The ASICS Group abides by local labor laws and regulations relevant, and in our ASICS Global Code of Conduct we further set out our values regarding employment conditions including our intentions to be transparent, stimulate diversity and offer sound working conditions. http://corp.asics.com/en/p/asics-global-code-of-conduct

Notice periods vary in the different countries where the ASICS Group operates and different contractual or legal obligations apply.

In Japan, Germany, France, Austria, Scandinavia, Belgium and Spain employees are covered by collective bargaining agreements. They may specify specific conditions regarding notice periods as well, but at the moment of publication of this report consolidated data is not available

The ASICS Group maintains comprehensive standards for occupational health and safety which apply to all our operations. These include risk assessments, compliance audits, training, and emergency evacuation drills, fire safety and first aid training.

We are committed to providing a safe and healthy environment. Since safety and security are team efforts, we require every director and employee to comply with applicable laws, regulations and ASICS' policies as they relate to ensuring the health, safety and security of our workforce.

The operation of health and safety committees is an important part of our daily management of health and safety at ASICS, operation sites worldwide. The total amount of colleagues represented in such committees as a percentage of total workforce is not being centrally tracked for this reporting period.

Data on occupational injuries, sickness leave, lost days and absenteeism is being monitored by our Human Resources systems but the ASICS Group is not reporting consolidated data on these indicators in the public domain at time of publication of this document.

Risk assessments and incidences of work-related injuries or diseases are being monitored by our Human Resources systems but the ASICS Group is not reporting consolidated data on these indicators in the public domain at time of publication of this document.

Responsibilities regarding health and safety and compliance, being a fundamental topic in our ASICS Global Code of Conduct, are part of various internal policies, guidelines and agreements. Specific health and safety topics may not be separately covered in formal agreements with trade unions.

Training and education is an important part of our personnel and organizational development strategy.

Each regional ASICS office implements training programs aiming to ensure global consistency within our organization while incorporating local needs and differences. Training programs cover a range of subjects including anti-harassment and diversity, new employee induction, management capacity building, specific skills training and education, professional development, and health and safety.

Although training and education is relevant to all ASICS employees' development and monitored within our Human Resources systems, the ASICS Group does not report consolidated figures in the public domain regarding hours of training at time of publication of this document.

'Investing in our People', 2015 sustainability report, page 37-39 http://assets.asics.com/page_types/2695/files/asics_sustainability_ report_2015_original.pdf

INVESTING IN PEOPLE AND COMMUNITIES

GRI G4 INDEX

GRI **G4 INDEX**

How we are doing

- Full disclosure as outlined by the GRI G4
- Partially disclosed conform GRI G4 but one or more required indicator missing at this time
- Not disclosed at the time of publication of this document and/or not considered material to the ASICS Group for now

Indicator

G4-LA11 O Percentage of employees receiving regular performance and career development reviews, by gender and by employee category

Aspect - Diversity and Equal Opportunity

G4-DMA Diversity and Equal Opportunity.

G4-LA12 O Composition of governance bodies and breakdown of employees per employee category according to gender, age group, minority group membership, and other indicators of diversity.

Aspect – Equal Remuneration for Women and Men

G4-DMA • Equal Remuneration for Women and Men.

G4-LA13 O Ratio of basic salary and remuneration of women to men by employee category, by significant locations of operation.

Aspect - Supplier Assessment for Labor Practices

G4-DMA Supplier Assessment for Labor Practices.

G4-LA14 Percentage of new suppliers that were screened using labor practices criteria.

G4-LA15 Significant actual and potential negative impacts for labor practices in the supply chain and actions taken.

Relevant page/Comment

To ensure our employee's development and support of company goals, periodic evaluation, mutual feedback and performance reviews are one of our standards building blocks in our Human Resources systems and procedures. This appraisal is based on our HR Competency Framework and covers the majority of ASICS' employees.

We have launched our Human Recourses Information System as a common platform for appraisal, including templates and competency framework. In addition, we also conduct individual career development though consistent communication between supervisor and employee.

At the time of publication of this document does the ASICS Group not report consolidated data by gender and employee category in the public domain.

Diversity is essential for business growth and to generate new ideas and innovations. ASICS has employees from various backgrounds whose diversity encompasses gender, ethnicity, culture, age and career choice. In promoting diversity, it is important to ensure that all employees share a strong connection to our core 'ASICS Spirit' and use common tools.

'Investing in our People', 2015 sustainability report, page 38-39 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

The ASICS Group does not report consolidated figures on this indicator in the public domain at the time of publication of this document.

In our ASICS Global Code of Conduct, the ASICS Group specifies its principles on the topic of equal opportunities. http://corp.asics.com/en/p/asics-global-code-of-conduct

The ASICS Group does not publicly disclose data regarding this indicator in the public domain.

We continuously monitor that our products are manufactured under safe and ethical working conditions. We seek to work with business partners that share our commitment to sustainability. When we select a new footwear, apparel or accessories supplier, we assess their performance against our ASICS sustainability standards before engaging in a business relationship. Our ASICS Policy of Engagement forms the basis of such an evaluation of labour practices performance.

This policy can be found on the 'Governance and Policies' section of our corporate site:

http://corp.asics.com/en/csr/our-approach/governance-and-policies

100% of new suppliers to the ASICS Group have been screened against our standards regarding human rights, labor standards, occupational health and safety and environmental practices.

For more information regarding labor practices in our supply chain: 'Partnering with Suppliers and Workers, 2015 sustainability report, page 28-35

http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

INVESTING IN PEOPLE AND COMMUNITIES

GRI G4 INDEX

GRI **G4 INDEX**

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Indicator

Aspect - Labor Practices Grievance Mechanisms.

G4-DMA Labour practices grievance mechanisms.

G4-LA16 O Number of grievances about labor practices filed, addressed, and resolved through formal grievance mechanisms.

Aspect - Investment

G4-DMA Investment.

G4-HR1 Total number and percentage of significant investment agreements and contracts that include human rights clauses or that underwent human rights screening.

G4-HR2 O Total hours of employee training on human rights policies or procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained.

Relevant page/Comment

Both ASICS Group Employees as well as workers in at our Tier 1 suppliers have access to confidential grievance mechanisms.

We stimulate our suppliers on how to implement and operate grievance channels and ensure that either thought these channels, via unions or our local partners (such as Better Work) workers can ventilate labor practice grievances.

ASICS operates a whistleblowing policy and confidential formal grievance channels are part of our Human Resources and Compliance Management Systems

Where appropriate, we share information regarding breaches of our ASICS Global Code of Conduct internally with employees or labor practices with relevant internal and external stakeholders. To protect supplier factory worker and ASICS employee confidentiality we however do not share specifics and numbers internally or externally in the public domain.

We aim to collaborate with business partners who share our commitment to an ethical and sustainable sporting goods industry. When we select any new footwear, apparel or accessories suppliers we assess their social and environmental sustainability performance against our ASICS standards before engaging in a business relationship. Once a formal business relationship is established with a supplier, we continuously monitor sustainability performance and periodically assess supplier facilities. Ethical business and sustainability criteria are also considered in the selection process of potential other business partners to the Group, sustainability criteria e.g. in the form of procurement criteria as part of our ISO 14001 Environmental Management Systems procedures at key locations.

Our ASICS Policy of Engagement and Environmental Policy form the basis of these assessments. They can be found on the 'Governance and Policies' section of our corporate site:

http://corp.asics.com/en/csr/our-approach/governance-and-policies

When we select any new footwear, apparel or accessories suppliers we assess their social and environmental sustainability performance against our ASICS standards before engaging in a business relationship. Compliance to our social and environmental sustainability standards regarding workplace and products are included in all, 100%, of contract agreements with footwear, accessories and apparel suppliers who manufacture products on behalf of the ASICS Group.

The ASICS Group does not report consolidated figures on all investments agreements in the public domain at the time of publication of this document.

With our human resources systems not being globally connected and set up to provide this data, the ASICS Group is not able to report on this indicator yet at the time of publication of this document.

INVESTING IN PEOPLE AND COMMUNITIES

GRI G4 INDEX

GRI **G4 INDEX**

How we are doing

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Indicator

Aspect - Non-Discrimination

G4-DMA Non-Discrimination.

G4-HR3 O Total number of incidents of discrimination and corrective actions taken.

Aspect - Freedom of Association and Collective Bargaining

G4-DMA Freedom of Association and Collective Bargaining.

Operations and suppliers identified in which the right to exercise freedom of association and collective bargaining may be violated or at significant risk, and measures taken to support these rights.

Aspect - Child Labor

G4-HR4 1

G4-DMA O Child Labor.

G4-HR5 Operations and suppliers identified as having significant risk for incidents of child labor, and measures taken to contribute to the effective abolition of child labor.

Relevant page/Comment

Diversity is valued in ASICS. We expect every director and employee to respect the people and the cultures with which we operate, to act responsible and to treat co-workers with dignity. ASICS has employees from various backgrounds whose diversity encompasses gender, ethnicity, culture, age and career choice.

In our ASICS Global Code of Conduct we further specify our principles on the topic of discrimination.

Our ASICS Policy of Engagements sets out the minimum requirements regarding human rights, labor standards, occupational health and safety and environmental practices for any ASICS business partner. These standards include non-discrimination.

These policies be found on the 'Governance and Policies' section of our corporate site:

http://corp.asics.com/en/csr/our-approach/governance-and-policies

Where appropriate, we share information regarding breaches of our ASICS Global Code of Conduct internally with employees or labor practices, including our standards on non-discrimination, with relevant internal and external stakeholders. To protect supplier factory worker and ASICS employee confidentiality we however do not share specifics and numbers internally or externally in the public domain.

In Japan, Germany, France, Austria, Scandinavia, Belgium and Spain ASICS employees are covered by collective bargaining agreements.

Our ASICS Policy of Engagements sets out the minimum requirements regarding human rights, labor standards, occupational health and safety and environmental practices for any ASICS business partner. These standards include the employees' right to organize and join associations by their own choice, and to bargain collectively.

Our Policy of Engagement can be found on the 'Governance and Policies' section of our corporate site:

http://corp.asics.com/en/csr/our-approach/governance-and-policies ASICS has signed the Freedom of Association Protocol in Indonesia. Also through training by our own staff and through our partnership with Better Work, we aim to stimulate open and constructive dialogue between workers, labor unions and supplier factory management

'Partnering with Suppliers and Workers, 2015 sustainability report, page 28-35

http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

Our ASICS Policy of Engagements sets out the minimum requirements regarding human rights, labor standards, occupational health and safety and environmental practices for any ASICS business partner. These standards include the prohibition of child labor.

This policy be found on the 'Governance and Policies' section of our corporate site:

http://corp.asics.com/en/csr/our-approach/governance-and-policies

When we select new footwear, apparel or accessories supplier, we assess their performance against our ASICS sustainability standards. Once a formal business relationship is established suppliers are regularly exposed to compliance assessments which include compliance to our prohibition of child labor requirements.

For more information regarding supplier assessments:

'Partnering with Suppliers and Workers, 2015 sustainability report, page 28-35

http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

INVESTING IN PEOPLE AND COMMUNITIES

GRI G4 INDEX

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Indicator

Aspect – Forced or Compulsory Labor

G4-DMA Forced or Compulsory Labor.

G4-HR6 ()

Operations and suppliers identified as having significant risk for incidents of forced or compulsory labor, and measures to contribute to the elimination of all forms of forced or compulsory labor.

Aspect - Security Practices

G4-DMA O Security Practices.

G4-HR7 O Percentage of security personnel trained in the organization's human rights policies or procedures that are relevant to operations.

Aspect – Indigenous Rights

G4-DMA O Indigenous Rights.

G4-HR8 O Total number of incidents of violations involving rights of indigenous peoples and actions taken.

Aspect - Assessment

G4-DMA Assessment.

G4-HR9
Total number and percentage of operations that have been subject to human rights reviews or impact assessments.

Relevant page/Comment

The ASICS Group takes its obligations under legislation and its own guidelines regarding forced labor very seriously. The ASICS Group does not, and will not, work with any party that we suspect is connected in any way with forced labor.

Our ASICS Policy of Engagements sets out the minimum requirements regarding human rights, labor standards, occupational health and safety and environmental practices for any ASICS business partner. These standards include the prohibition of forced labor.

This policy be found on the 'Governance and Policies' section of our corporate site:

http://corp.asics.com/en/csr/our-approach/governance-and-policies

When we select new footwear, apparel or accessories supplier, we assess their performance against our ASICS sustainability standards. Once a formal business relationship is established suppliers are regularly exposed to compliance assessments which include compliance to our prohibition of forced labor requirements.

For more information regarding supplier assessments: 'Partnering with Suppliers and Workers, 2015 sustainability report, page 28-35

http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

The ASICS Group does not report information on this indicator in the public domain at the time of publication of this document.

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With due regard to the Universal Declaration of Human Rights, ASICS supports and respects human rights and strives to ensure that its activities do not make it an accessory to infringements on human rights.

When we select a new footwear, apparel or accessories supplier, we assess their performance against our ASICS sustainability standards.

Once a formal business relationship is established suppliers are regularly exposed to compliance assessments.

Our ASICS Policy of Engagements sets out the minimum requirements regarding human rights, labor standards, occupational health and safety and environmental practices for any ASICS business partner. These standards include the prohibition of forced labor. This policy be found on the 'Governance and Policies' section of our corporate site: http://corp.asics.com/en/csr/our-approach/governance-and-policies

'Partnering with Suppliers and Workers, 2015 sustainability report, page 30 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

INVESTING IN PEOPLE AND COMMUNITIES

GRI G4 INDEX

GRI **G4 INDEX**

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Indicator

Aspect - Supplier Human Rights Assessment

G4-DMA O Supplier Human Rights Assessment.

G4-HR10 Percentage of new suppliers that were screened using human rights criteria.

G4-HR11 Significant actual and potential negative human rights impacts in the supply chain and actions taken.

Aspect – Human Rights Grievance Mechanism

G4-DMA Human Rights Grievance Mechanism.

G4-HR12 O Number of grievances about human rights impacts filed, addressed, and resolved through formal grievance mechanisms.

Aspect - Local Communities

G4-DMA Local Communities.

G4-S01 O Percentage of operations with implemented local community engagement, impact assessments, and development programs.

G4-SO2 Operations with significant actual and potential negative impacts on local communities.

Relevant page/Comment

With due regard to the Universal Declaration of Human Rights, ASICS supports and respects human rights and strives to ensure that its activities do not make it an accessory to infringements on human rights.

When we select a new footwear, apparel or accessories supplier, we assess their performance against our ASICS sustainability standards. Once a formal business relationship is established suppliers are regularly exposed to compliance assessments.

Our ASICS Policy of Engagement sets out the minimum requirements regarding human rights, labor standards, occupational health and safety and environmental practices for any ASICS business partner.

This policy be found on the 'Governance and Policies' section of our corporate site:

http://corp.asics.com/en/csr/our-approach/governance-and-policies

100% new suppliers to the ASICS Group have been screened against our standards regarding human rights, labor standards, occupational health and safety and environmental practices.

For more information about impacts within our supply chain regarding human rights:

'Partnering with Suppliers and Workers, 2015 sustainability report, page 28-35

http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

Both ASICS Group Employees as well as workers in at our Tier 1 suppliers have access to confidential grievance mechanisms.

We stimulate our suppliers on how to implement and operate grievance channels and ensure that either thought these channels, via unions or our local partners (such as Better Work) workers can ventilate human rights grievances.

Where appropriate, we share information regarding breaches of our ASICS Global Code of Conduct internally with employees or human rights violations with relevant internal and external stakeholders. To protect supplier factory worker and ASICS employee confidentiality we however do not share specifics and numbers internally or externally in the public domain.

Living up to our founding philosophy, we aim to make a positive contribution to society through engaging in community activities and contributions, both in financial donations, donations in kind and by volunteering.

ASICS operates in many different communities around the world with different needs. Our support activities reflect these differences.

By making room for volunteer work, offering disaster relief and donations we aim to contribute to society and give back to communities affected by disasters, enable sports or supporting research and education for healthier, more sustainable lifestyles.

More information regarding this subject can be found under: 'Community Involvement', 2015 sustainability report, page 40-42 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

No ASICS Operational sites have been identified to have actual or potential negative impact on local communities in 2015 that can be considered as significant.

INVESTING IN PEOPLE AND COMMUNITIES

GRI **G4 INDEX**

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Indicator

Aspect - Anti-Corruption

G4-DMA • Anti-Corruption.

G4-S03 O Total number and percentage of operations assessed for risks related to corruption and the significant risks identified.

G4-SO4 O Communication and training on anti-corruption policies and procedures.

G4-S05 O Confirmed incidents of corruption and actions taken.

Aspect - Public Policy

G4-DMA Public Policy.

G4-S06 Total value of political contributions by country and recipient/beneficiary.

Aspect - Anti-competitive Behavior

G4-DMA Anti-competitive Behavior

G4-S07 O Total number of legal actions for anti-competitive behavior, anti-trust, and monopoly practices and their outcomes.

Aspect - Compliance

G4-DMA O Compliance.

G4-S08

Monetary value of significant fines and total number of nonmonetary sanctions for non-compliance with laws and regulations.

Relevant page/Comment

Our ASICS Global Code of Conduct presents a clear guideline as to our business conduct and applies to all entities within the ASICS Corporation, its subsidiaries and affiliates.

For more details, see the 'Corporate Governance' section of our corporate site:

http://corp.asics.com/en/investor_relations/management_policy/corporate_governance

The ASICS Group does not report information on this indicator in the public domain at the time of publication of this document.

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The ASICS Group does not report information on this indicator in the public domain at the time of publication of this document.

The ASICS Group engages with governments, public interest groups, industry associations and a broad range of other similar bodies around the world. In doing so, our aim is always to comply with all laws governing political activity.

Led by our corporate philosophy, it's our aim to engage with all of these stakeholders in open, ongoing dialogue, in order to create mutually beneficial partnerships and build a better, more sustainable industry for everyone concerned.

To our best knowledge, the ASICS Group did not make any contributions of financial value or in-kind contributions to political parties, politicians, and related institutions in our fiscal year 2015.

Our ASICS Global Code of Conduct presents a clear guideline as to our business conduct and applies to all entities within the ASICS Corporation, its subsidiaries and affiliates.

For more details, see the 'Corporate Governance' section of our corporate site:

http://corp.asics.com/en/investor_relations/management_policy/corporate_

Omitted: this information is considered commercially sensitive to the ASICS Group.

Our ASICS Global Code of Conduct presents a clear guideline as to our business conduct and applies to all entities within the ASICS Corporation, its subsidiaries and affiliates. A key principle in our code is our policy and conviction to ensure that we do business according to the highest standards and that our practices comply with all applicable laws in any country we operate in through directly related companies or third parties.

We train employees about compliance with all standards and policies as in addition to our ASICS Global Code of Conduct, and we operate subject specific policies and procedure to ensure compliance in all our markets. For more details, see the 'Corporate Governance' section of our corporate site:

 $\label{lem:http://corp.asics.com/en/investor_relations/management_policy/corporate_governance$

The ASICS Group was not required to pay any fines in 2015 book year that can be considered material to the ASICS Group financial statements.

INVESTING IN PEOPLE AND COMMUNITIES

GRI G4 INDEX

GRI **G4 INDEX**

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Indicator

Aspect - Supplier Assessment for Impacts on Society

G4-DMA Supplier Assessment for Impacts on Society.

G4-S09 Percentage of new suppliers that were screened using criteria for impacts on society.

G4-SO10 Significant actual and potential negative impacts on society in the supply chain and actions taken.

Aspect - Grievance Mechanisms for Impacts on Society

G4-DMA • Grievance Mechanisms for Impacts on Society.

G4-SO11 O Number of grievances about impacts on society filed, addressed, and resolved through formal grievance mechanisms.

Aspect – Customer Health and Safety

G4-DMA Oustomer Health and Safety.

Relevant page/Comment

We continuously monitor that our products are manufactured under safe and ethical working conditions. We seek to work with business partners that share our commitment to sustainability and ethical business conduct.

When we select a new footwear, apparel or accessories supplier, we assess their performance against our ASICS sustainability standards before engaging in a business relationship. Our ASICS Policy of Engagement forms the basis of such an evaluation of labor practices performance.

http://asics-corporate-production-draft.s3.amazonaws.com/page_types/2235/files/policy_of_engagement_original.pdf?1405496979%0D%0A

100% new suppliers to the ASICS Group have been screened against our standards regarding human rights, labor standards, occupational health and safety and environmental practices.

For more information about impacts on society within our supply chain: 'Partnering with Suppliers and Workers, 2015 sustainability report, page 28-35

http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

Both ASICS Group Employees as well as workers in at our Tier 1 suppliers have access to confidential grievance mechanisms.

We stimulate our suppliers on how to implement and operate grievance channels and ensure that either thought these channels, via unions or our local partners (such as Better Work) workers or other relevant stakeholders can ventilate grievances regarding societal impacts.

ASICS operates a whistleblowing policy and confidential formal grievance channels are part of our Human Resources and Compliance Management Systems.

In 2015, grievances or suspected breaches of our codes at local supplier level were reported to our grievance channels. All reported grievances are taken very seriously and investigated. At the moment the ASICS Group does not publicly disclose this information.

ASICS is dedicated to its quality assurance and management system that will ensure that its products and services continuously meet the requirements of its customers. Our quality principles and objectives are communicated and available to staff at all times. Training is an integral part of our quality assurance and management system. This means training for our own employees but also training and certifying staff within our supplier's facilities.

ASICS employs various PL (product liability) inspections that include product safety, application of quality improvement measures, and descriptions on product label and promotional materials. This is done at different points in the processes of product planning, development, design, manufacturing, QA, and shipment.

We carry out preventative inspections at our suppliers to avoid the use of inappropriate materials. Random inspections at suppliers and a variety of tests on our products before our products reach their delivery address are a part of our manufacturing process. These include everything from durability tests, to tests of colorfastness and advanced chemical analyses.

G4-PR2 1

G4-PR3 1

PARTNERING WITH SUPPLIERS AND WORKERS INVESTING IN PEOPLE AND COMMUNITIES

GRI **G4 INDEX**

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Indicator Relevant page/Comment

G4-PR1 O Percentage of significant product and service categories for which health and safety impacts are assessed for improvement.

Total number of incidents of non-compliance with regulations and voluntary codes concerning the health and safety impacts of products and services during their life cycle, by type of outcomes.

Aspect - Product and Service Labeling

G4-DMA Product and Service Labeling.

Type of product and service information required by the organization's procedures for product and service information and labeling, and percentage of significant product and service categories subject to such information requirements.

G4-PR4 Total number of incidents of non-compliance with regulations and voluntary codes concerning product and service information and labeling, by type of outcomes.

 ${\sf G4-PR5} \ \bigcirc \qquad {\sf Results} \ {\sf of} \ {\sf surveys} \ {\sf measuring} \ {\sf customer} \ {\sf satisfaction}.$

Aspect - Marketing Communications

G4-DMA Marketing Communications.

G4-PR6 O Sale of banned or disputed products.

G4-PR7 O Total number of incidents of non-compliance with regulations and voluntary codes concerning marketing communications, including advertising, promotion, and sponsorship, by type of outcomes.

We carry out preventative inspections at our suppliers to avoid the use of inappropriate materials. Random inspections at suppliers and a variety of tests on our products before our products reach their delivery address are a part of our manufacturing process. These include everything from durability tests, to tests of colorfastness and advanced chemical analyses.

At the time of publication of this document the ASICS Group does not publish consolidated data in the form of a percentage of all such product quality and safety related testing.

'Managing Safety & Quality', 2015 sustainability report, page 19 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

As a product driven organization and dedicated to providing transparent information towards our customers, ASICS observes the applicable laws and regulations of the countries in which it operates related to product labeling and customer information. These include, but are not limited to material composition labeling of our apparel, composition labeling conform legal requirements for footwear products, care instructions, instructions for usage where relevant or any other specific labeling requirement for our products and services.

As a product driven organization and dedicated to providing transparent information towards our customers, ASICS observes the applicable laws and regulations of the countries in which it operates related to product labeling and customer information. These include, but are not limited to material composition labeling of our apparel, composition labeling conform legal requirements for footwear products, care instructions, instructions for usage where relevant or any other specific labeling requirement for our products and services.

'Managing Safety & Quality', 2015 sustainability report, page 19 http://assets.asics.com/page_types/2695/files/asics_sustainability_report_2015_original.pdf

The ASICS Group conducts regular surveys regarding brand awareness and perception and customer satisfaction regarding our products and services. We do not publish consolidated data on this indicator as part of our sustainability report at the time of its publication.

Our aim is to provide products and services that create value for our customers. As a product driven company, the responsibly design, develop, produce, market and sell our products is of paramount importance to us.

This includes due consideration that marketing communications are compliant with regulations, voluntary codes and company standards. In this context marketing communications include but are not limited to advertising, promotion, sponsorship etc.

The ASICS Group does not report this data in the public domain at the time of publication of this document.

The ASICS Group does not report this data in the public domain at the time of publication of this document.

INVESTING IN PEOPLE AND COMMUNITIES

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Indicator

Aspect - Customer Privacy

G4-DMA Oustomer Privacy.

G4-PR8 O Total number of substantiated complaints regarding breaches of customer privacy and losses of customer data.

Aspect - Compliance

G4-DMA O Compliance.

G4-PR9 Monetary value of significant fines for non-compliance with laws and regulations concerning the provision and use of products and services.

Relevant page/Comment

The ASICS Group understands the need and importance of protecting customer information and a range of other personal information. We have implemented a privacy policy to ensure safe and appropriate control. The Japan Information Processing Development Corporation (JIPDEC) grants permission for use of the Privacy Mark, a registered trademark, to business enterprises that meet their specific requirements regarding the protection of personal information. ASICS is certified to use this trademark

Complaints or breaches of customer privacy are taken very seriously and handled by our designated team. The ASICS Group does not report numbers of complaints publicly at the moment.

Our ASICS Global Code of Conduct presents a clear guideline as to our business conduct and applies to all entities within the ASICS Corporation, its subsidiaries and affiliates. A key principle in our code is that ASICS observes the applicable rules of the laws and regulations of the countries in which it operates and regularly reviews its interests and those of affected persons or entities.

We train employees about compliance with our company standards and policies as in addition to our ASICS Global Code of Conduct, we operate subject specific policies, procedures and guidelines to ensure compliance in all our markets.

For our ASICS Corporate Code of Conduct http://corp.asics.com/en/p/asics-global-code-of-conduct

For more details regarding corporate governance: http://corp.asics.com/en/investor_relations/management_policy/corporate_governance

The ASICS Group was not required to pay any fines in 2015 book year that can be considered material to the ASICS Group financial statements.

INVESTING IN PEOPLE AND COMMUNITIES

June 10, 2016

Mr. Motoi Oyama President and CEO ASICS Corporation

> Hiroshi Inanaga Chief Executive Officer Deloitte Tohmatsu Evaluation and Certification Organization Co., Ltd. 3-3-1, Marunouchi, Chiyoda-ku, Tokyo

We have undertaken a limited assurance engagement of the CO_2 emissions information for the year ended December 31, 2015, stated in " CO_2 emissions from our locations/direct operations including retail operations" (Scope 1 and 2) and the CO_2 emissions information under Category 1 "Purchased goods and services" (Scope 3, Category 1) stated in "Scope 3 CO_2 Emissions 2015" as presented in the *Sustainability Report 2015* (the "Report") prepared and posted by ASICS Corporation (the "Company") on its website (collectively referred to as " CO_2 Emissions Information").

The Company's Responsibility

The Company is responsible for the preparation of the CO₂ Emissions Information in accordance with the calculation and reporting standard adopted by the Company (indicated with the CO₂ Emissions Information included in the Report). CO₂ emissions information quantification is subject to inherent uncertainty for reasons such as incomplete scientific knowledge used to determine emission factors and numerical data.

Our Independence and Quality Control

We have complied with the independence and other ethical requirements of the Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants, which is founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behavior. We apply International Standard on Quality Control 1, Quality Control for Firms that Perform Audits and Reviews of Financial Statements, and Other Assurance and Related Services Engagements, and accordingly maintain a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Our Responsibility

Our responsibility is to express a limited assurance conclusion on the CO₂ Emissions Information based on the procedures we have performed and the evidence we have obtained. We conducted our limited assurance engagement in accordance with the International Standard on Assurance Engagements ("ISAE") 3000, Assurance Engagements Other than Audits or Reviews of Historical Financial Information, issued by the International Auditing and Assurance Standards Board ("IAASB"), ISAE3410, Assurance Engagements on Greenhouse Gas Statements, issued by the IAASB, and the Practical Guideline for the Assurance of Sustainability Information, issued by the Japanese Association of Assurance Organizations for Sustainability Information.

The procedures we performed were based on our professional judgment and included inquiries, observation of processes performed, inspection of documents, analytical procedures, evaluating the appropriateness of quantification methods and reporting policies, and agreeing or reconciling with underlying records. These procedures also included the following:

Evaluating whether the Company's methods for estimates are appropriate and had been consistently applied. However, our procedures did not include testing the data on which the estimates are based or reperforming the estimates.

Undertaking site visits to assess the completeness of the data, data collection methods, source data and relevant assumptions applicable to the sites.

The procedures performed in a limited assurance engagement vary in nature and timing from, and are less in extent than for, a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had we performed a reasonable assurance engagement.

Limited Assurance Conclusion

Based on the procedures we have performed and the evidence we have obtained, nothing has come to our attention that causes us to believe that the Company's CO₂ Emissions Information is not prepared, in all material respects, in accordance with the calculation and reporting standard adopted by the Company.

The above represents a translation, for convenience only, of the original Independent Practitioner's Assurance report issued in the Japanese language.

Member of Deloitte Touche Tohmatsu Limited